

Strategic Plan Core Values

I. Teaching and Learning

The University will be a nationally and internationally recognized center for excellence in teaching and learning. At the undergraduate level, students will expand their cultural literacy and hone their communication, analytic and critical thinking skills while cultivating expertise in a chosen major field of study. Excellence in post-baccalaureate education involves mastery of the theoretical, methodological and applied knowledge required for professional and academic careers in the fields and areas studied.

A. Curriculum

1. Undergraduate
2. Master's Level
3. Doctoral Level

B. Instruction

1. Methods of Delivery
2. Use of Technology
3. Scheduling

C. Resources

1. Human
2. Physical

D. Enrollment Management

II. Scholarship and the Application of Knowledge

The University will serve as a resource to the broader community by supporting faculty in the development and application of knowledge. Faculty excellence will be recognized within their individual fields.

III. Public Engagement

As a public university, Montclair State has a strong commitment to serving the public. In keeping with this commitment, the University will encourage faculty, staff and students to engage, both on and off campus, the broader community at the local, state, national and international levels.

- A. Engagement with Local Communities
- B. Engagement with the State
- C. Engagement with the Nation
- D. Global Education

IV. University Life Enhancement

The University will provide the resources and student support necessary to achieve its goal of producing an enriching academic and personal experience for members of the university.

- A. Human Resources
- B. Paper, Electronic and Technological Resources
- C. Physical Resources
- D. Financial Resources
- E. Student Support

V. Affordability

The University will deliver a high-quality education. While its prime goal will be to remain financially accessible to the students and families of New Jersey, it will aspire to be an affordable option for out-of-state and international students as well.

VI. Accountability

The University will model ethical and effective institutional behavior, including measuring its progress towards meeting high standards in the areas throughout this plan.

Additional Guiding Principles (to be incorporated across goals)

- A. Globalization
The University will become a center for global study and understanding, and will seek opportunities to engage globally both on and off-campus.
- B. Technology
The University will embrace the pervasive and transforming use of technology throughout its activities.