excellence
elevated
AT THE TIME OF OUR FOUNDING as the New Jersey State Normal School at Montclair in 1908, few could have imagined we would evolve into the Montclair State University of today: a preeminent institution of higher learning in New Jersey, that, while retaining our historic excellence in teacher preparation, is now as much known for the strength and depth of our programs in the liberal arts and sciences, and our professional schools in business, communication and media, and the arts.

Over each of the past 108 years, we have renewed and upheld our commitment to excellence by steadily adapting to serve the educational needs of New Jersey and beyond. In 2015, we opened two new, leading-edge facilities on campus that embody this commitment: the Feliciano School of Business building and the Center for Environmental and Life Sciences. We also broke ground on a new home for the School of Communication and Media and began the renovation of Partridge Hall to house a new School of Nursing and The Graduate School.
All of our facility improvements are designed to support a record-breaking enrollment of more than 20,000 students, while keeping an eye on the future needs of our ever-changing academic community, as well as on New Jersey’s economic growth and stability. We continue to attract an academically strong and highly diverse student body. As a leader in the new SAT/ACT optional movement, we are already seeing positive preliminary results. The fall 2015 incoming freshman class boasts a higher average high school GPA than in past years.

Our mission of providing a rigorous education that prepares students for success in an increasingly global community continues to receive recognition. This year we received the largest philanthropic gift in our history — $20 million to support the Feliciano School of Business — and received record-breaking scholarship support at our annual scholarship dinner. Our substantial growth in research activity and doctoral-level education has earned Montclair State designation as a Research Doctoral university by the Carnegie Classification of Institutions of Higher Education, and we met the Hispanic-Serving Institution criteria of the U.S. Department of Education, evidence of our successful commitment to providing diverse populations with access to high-quality, affordable higher education.

I am proud of the accomplishments of our students, faculty and staff and the legacy of excellence and service they have built at Montclair State.

SUSAN A. COLE
PRESIDENT
MONTCLAIR STATE UNIVERSITY
EXCELLENCE APPLAUSED: RECEIVING RECOGNITION

Known locally, statewide and nationally as a formidable and innovative center of research, scholarship and education, Montclair State received national and regional accolades for everything from academic excellence and diversity to added value and community service.

Elevated to Research Doctoral 3 designation by the national Carnegie Classification of Institutions of Higher Education, recognizing substantial growth in research and doctoral study.

One of only 50 colleges in the country selected for value and affordability by *Money* magazine.

Montclair State is among the top 100 graduate education programs in the country, according to *U.S. News & World Report*’s Best Graduate Schools. Two graduate programs — secondary teacher education and elementary teacher education — were ranked 14th nationwide, the only New Jersey institution to be ranked in the top 20 in these fields.
One of The Best 295 Business Schools in the nation according to The Princeton Review.

Ranked among the “Top 100 Colleges for Hispanics” nationwide for the 17th year and number two in New Jersey by The Hispanic Outlook in Higher Education Magazine. In early 2016, the University met the U.S. Department of Education’s criteria to be recognized as an Hispanic-Serving Institution (HSI).

Named one of America’s greenest campuses by The Princeton Review Guide to 353 Green Colleges.

One of Campus Pride’s Top 25 LGBTQ-Friendly Colleges and Universities.

our regional and national rankings are an affirmation of what we already know – Montclair State is an excellent place to receive an education.”

JEFFREY INDIVERI-GANT, DIRECTOR OF UNDERGRADUATE ADMISSIONS
EXCELLENCE SUPPORTED:
ATTRACTING EXTERNAL FUNDING

In addition to engaging a growing roster of corporations, foundations, government agencies and private donors that actively support Montclair State’s mission, we enjoy significant success in attracting external research and program funding from federal, state and local government grants. Highlights include:
$20 MILLION
Anonymous gift to the Feliciano School of Business.

$6 MILLION
A five-year grant from the U.S. Department of Education for the innovative, apprenticeship-based “Newark-Montclair Urban Teacher Residency” program.

$1 MILLION
From The Give Something Back Foundation to fund future college scholarships for 50 local ninth graders.

$773,334
National Science Foundation grant to study how African American and Latino middle and high school students construct a sense of self-identity with — and in — mathematics.

$600,000
Gift from Ellyn McColgan ’75 to support the student services suite in the Feliciano School of Business and fund undergraduate scholarships.

$754,000
Record-breaking scholarship funds raised by University supporters at the 2016 Annual Scholarship Dinner.
ACADEMIC EXCELLENCE: CREATING NEW OPPORTUNITIES

Montclair State continues to add areas of study to its offerings of innovative graduate and undergraduate programs, concentrations and certificates. Each new major reflects national and global trends, in order to give our graduates access to careers in fields where opportunities are the greatest.

New degree and post-degree options include:

- A fully online MBA that gives non-traditional students the opportunity to develop their talents and skills through an innovative and rigorous curriculum that accommodates their work schedules.

- A new School of Nursing to address workforce needs in New Jersey and beyond, beginning in fall 2016 with an RN to BSN degree program.

- A low-residency MFA degree in dance designed especially for mid-career dance artists, dance teachers and other dance professionals who want to further their careers and actively help shape the world of dance as educators, leaders or advocates.

- A PhD in Mathematics Education that prepares students for careers as mathematics educators, curriculum developers, researchers, school district leaders and research-based teachers.
“our students are rich and they are poor; they are home-grown and immigrants; they have been to good schools and to bad; they are all races and religions, and our job is to help each of them flourish, to give them what they need so that they in turn can be productive and responsive and engaged citizens.”

SUSAN A. COLE
PRESIDENT
EXCELLENCE ENGAGED:  
MAKING A DIFFERENCE

Our impact extends beyond the classroom and campus. The Carnegie Foundation for the Advancement of Teaching acknowledged this by designating Montclair State a Community Engaged Campus.

In 2015, students contributed more than 50,000 hours of service to a range of projects. Highlights include:

360

Over 360 students, faculty, staff and alumni volunteered with community-based organizations as part of Montclair State’s National Day of Service on September 13.

Students partnered with New Jersey All People Equal to mentor individuals with developmental disabilities.

Student volunteers worked with the Timothy Project on hunger and homelessness initiatives in Asheville, N.C.

13TH

Several hundred college students, faculty and staff came to Montclair State for our 13TH Annual LGBTQA College Leadership Conference. This one-day educational and leadership event focused on developing skills for building a united and inclusive queer movement.

A team from the student-led Public Health Association won the national 2016 Tap-a-Palooza contest for pledges and was awarded $1,500 toward a hydration station or other campus improvements to tap water access.

Our impact extends beyond the classroom and campus. The Carnegie Foundation for the Advancement of Teaching acknowledged this by designating Montclair State a Community Engaged Campus.
Traveling to New Orleans, students joined Habitat for Humanity in its ongoing post-Katrina rebuilding efforts.

For the second consecutive year, some of the nation’s top women entrepreneurs, executives and thought leaders convened at Montclair State to celebrate Women Entrepreneurship Week. Beauty industry powerhouse Bobbi Brown and renowned futurist Edie Weiner headlined the event’s keynote presentations, panel discussions and workshops.

Students and staff in the School of Communication and Media collaborated with the West Orange Police Department and state and federal law enforcement agencies to be part of a documentary film chronicling the largest and most comprehensive active shooter drill conducted in the United States. It will be used to help improve training procedures for first responders.

Montclair State hosted the nation’s first International Conference on Culinary Arts and Sciences (ICCAS), uniting global food scholars and scientists with local and national chefs to explore the central role food plays in the health and well-being of societies and individuals.

The Center for Community Engagement has a growing commitment to create community schools in Orange, N.J. Our service-learning students and Bonner Leader AmeriCorps Program members help by providing afterschool tutoring/mentoring, in-class support, community programming and financial literacy classes to students.

Thirty-four students received a $1,175 Education Award/Scholarship from AmeriCorps totaling $39,950 in scholarships to be used for tuition at Montclair State University.

Thanks to funding from the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration (SAMHSA), the University’s Project C.O.P.E. (Communities Organizing for Prevention and Empowerment) is working to support the use of new media platforms to raise awareness and educate targeted at-risk populations in Paterson, N.J. on substance abuse and HIV/AIDS.

The first statewide summit on autism was hosted by the New Jersey Autism Center of Excellence (NJ ACE) Coordinating Center at Montclair State. Its focus: “The Unfolding Story of Autism Research in New Jersey: From Cells to Society.”

Montclair State hosted the nation’s first International Conference on Culinary Arts and Sciences (ICCAS), uniting global food scholars and scientists with local and national chefs to explore the central role food plays in the health and well-being of societies and individuals.

For the second consecutive year, some of the nation’s top women entrepreneurs, executives and thought leaders convened at Montclair State to celebrate Women Entrepreneurship Week. Beauty industry powerhouse Bobbi Brown and renowned futurist Edie Weiner headlined the event’s keynote presentations, panel discussions and workshops.

Thirty-four students received a $1,175 Education Award/Scholarship from AmeriCorps totaling $39,950 in scholarships to be used for tuition at Montclair State University.

Thanks to funding from the U.S. Department of Health and Human Services, Substance Abuse and Mental Health Services Administration (SAMHSA), the University’s Project C.O.P.E. (Communities Organizing for Prevention and Empowerment) is working to support the use of new media platforms to raise awareness and educate targeted at-risk populations in Paterson, N.J. on substance abuse and HIV/AIDS.
The University is committed to giving students access to facilities equipped with the leading-edge tools that will prepare them for professional careers. Two newly completed campus buildings that represent a combined investment of $121 million were partially funded by the State of New Jersey “Building Our Future” Bond Act. 2015 highlights include:

EXCELLENCE EMBODIED: FACILITIES FOR THE FUTURE

In fall 2015, the number of students living on campus surpassed 5,000. To meet the increasing demand for on-campus housing, Stone Hall is undergoing renovations that will return it to its original use as student housing in fall 2016.

The completely revamped Partridge Hall building is scheduled to open in fall 2016 and will be the new home of The Graduate School and the new School of Nursing, which is also slated to open in fall 2016.
The University broke ground on the most technologically advanced media production facility at any university in North America. The $53 million, 105,000-square-foot School of Communication and Media building features six broadcast-ready production areas, including a Sony-equipped studio with 4K technology, a multiplatform “newsroom of the future,” a 150-seat presentation hall, and the only 35-seat professional grade screening room in northern New Jersey. It also holds leading-edge, post-production audio and video suites.

The new $66 million, 143,000-square-foot home of the Feliciano School of Business is a collaborative learning environment for 2,800 students pursuing undergraduate and graduate degrees in the business disciplines. Home to the Feliciano Center for Entrepreneurship, a financial trading floor and 3D-printing innovation laboratory, the facility is a high-tech setting for programs that will prepare students to become tomorrow’s business leaders.

The $55 million, 107,500-square-foot LEED-certified Center for Environmental and Life Sciences (CELS) is the first university research center in New Jersey solely dedicated to the study of the effective management and sustainable use of natural resources, as well as of life and pharmaceutical sciences. The building facilitates collaborative trans-disciplinary research and industry partnerships. State-of-the-art features include:

- An electron microscopy and imaging suite
- A geographic information systems (GIS) laboratory
- Four state-of-the-art environmental teaching laboratories
- Environmental and medicinal chemistry research laboratories
- A computational research laboratory
EXCELLENCE ENLIVENED: GROWING A CAMPUS COMMUNITY

Montclair State continues to evolve from a primarily commuter school to a traditional university with a significant resident student population. Along the way, the University has established a vibrant campus community with diverse opportunities for academic, social, athletic and cultural involvement.

Dining Services expanded their array of dining options with new healthful and culturally diverse choices. Among the seven new offerings are Grill Nation, California Tortilla, Panda Express and The Venture Café at the Feliciano School of Business.

In 2015, the Center for Leadership Development and Campus Connections at Montclair State University won a Leadership 500 Excellence Award from HR.com and was ranked in the top 10 percent of the nation’s educational institutions.

More than 450 student leaders returned to campus prior to the start of the fall semester to attend a Campus Leadership Cross Training seminar. Participants chose from more than 40 breakout sessions and attended a motivational keynote presentation. Ninety-six percent of attendees found their experience beneficial and constructive.

“we guide our students in this journey of self-discovery, personal growth and academic exploration toward becoming productive citizens of the world.”

DR. KAREN L. PENNINGTON
VICE PRESIDENT FOR STUDENT DEVELOPMENT AND CAMPUS LIFE
The Center for Leadership Development and Campus Connections hosted the 5TH Annual Leadership Institute in March 2015. Free to faculty, staff and alumni, as well as current students, the event offered personal and professional development sessions for both new and seasoned leaders.
ATHLETIC EXCELLENCE: LEADING ON THE FIELD AND OFF

As a member of NCAA Division III and the New Jersey Athletic Conference, Montclair State continues to nurture the academic and athletic development of scholar-athletes. 2015 highlights include:

92 Student-athletes named All-Americans in their respective sports, with two students earning first team honors, two earning second team honors and 88 earning honorable mentions.

12 12 members of the men’s lacrosse team were lauded by the Skyline Conference, which honors student-athletes in the conference with a 3.3 grade point average or better during their playing season.
The men’s lacrosse team finished the 2015 season as champions of the Skyline Conference and made its seventh straight NCAA Tournament appearance.

The athletics roster was expanded to include a women’s cross country team.

The women’s basketball team advanced to the second round of the NCAA Division III Women’s Basketball Championship in 2016, making its seventh appearance in the tournament overall and its fourth in a row. Last season the Red Hawks pulled off a program first by reaching the Division III Final Four in Grand Rapids, Michigan, where it placed third in the nation capping off a 31-2 season.
Montclair State University continues to manage from a position of strength, maintaining a keen eye on short-term needs while also looking toward future opportunities. Despite ever-declining governmental support, the University continues to realize strong enrollment growth, while delivering excellence in academics and facilities.

The University leadership’s dedication to sound fiscal management and steady operating performance has been noted by third parties such as Fitch Ratings and Moody’s.

Montclair State’s strategic use of resources for campus capital improvements, including construction of facilities for the Feliciano School of Business, Center for Environmental and Life Sciences, School of Communication and Media, and the new School of Nursing, is providing capacity to educate students at the very highest levels. Increasing levels of support to the faculty are enabling the University to attract and retain academic leaders who are committed to both teaching and research.

Enhanced support for scholarships is allowing the University to attract academically advanced students while also providing assistance to those who are unable to finance their educations on their own.
TOTAL ANNUAL REVENUE: $501.2 MILLION

FY15 SOURCES OF REVENUE

- 13% Federal, State and Private Grants $66.4M
- 15% Auxiliary Enterprises $75.5M
- 16% Other $78.3M
- 16% State Appropriations $79.0M
- 40% Tuition and Fees $202.0M

FY15 USES OF REVENUE

- 34% Instruction, Research and Public Service $148.6M
- 25% Institutional Support and Physical Plant $112.0M
- 12% Residence Life and Auxiliary Enterprises $53.6M
- 24% Academic Support, Student Services and Scholarships $107.5M
- 5% Interest on Indebtedness $20.2M
- 12% Residence Life and Auxiliary Enterprises $53.6M

TOTAL ANNUAL REVENUE: $501.2 MILLION
MONTCLAIR STATE UNIVERSITY
BOARD OF TRUSTEES

Mr. George J. Hiltzik, Chair
Dr. Francis M.C. Cuss, Vice Chair
Mr. Thomas Maguire, Secretary
Ms. Rose C. Cali
Mr. Anthony Fasano, Student
Mr. Lawrence R. Inserra, Jr.
Mr. Douglas L. Kennedy
Mr. Ralph A. LaRossa
Mr. John L. McGoldrick
Mr. William T. Mullen
Mr. Preston D. Pinkett III

Non-voting members:
Dr. Susan A. Cole

MONTCLAIR STATE UNIVERSITY
ADMINISTRATION

Susan A. Cole, President
Willard Gingerich, Provost and
Vice President, Academic Affairs
Shawn M. Connelly, Vice President, Facilities
Jerry M. Cutler, Vice President, Human Resources
Candace Fleming, Vice President, Information Technology
Karen L. Pennington, Vice President, Student Development and Campus Life
Jon Rosenhein, Vice President, Finance and Treasurer
John T. Shannon, Vice President, University Advancement
Mark J. Fleming, University Counsel
David Josephson, Executive Director, Budget and Planning
Greg Cant, Dean, Feliciano School of Business
Robert S. Friedman, Dean, College of Humanities and Social Sciences
Daniel A. Gurskis, Dean, College of the Arts
Tamara Lucas, Dean, College of Education and Human Services
Robert Prezant, Dean, College of Science and Mathematics
Janice Smolowitz, Dean, School of Nursing
Joan C. Ficke, Dean, The Graduate School
Judith Lin Hunt, Dean, Library Services
Margaree Coleman-Carter, Dean of Students

MONTCLAIR STATE UNIVERSITY
FOUNDATION
BOARD OF TRUSTEES

Michael L. Capone, Chair
Gregory Collins ’79, Vice Chair
David Alter, Treasurer
Anthony Carlino ’77, Secretary
Keith Ansbacher ’79
Rose C. Cali ’80
Susan A. Cole
Saundra Collins
Michael H. Forman
Angelo J. Genova ’75
Robert Iacullo ’76
Jeffrey L. Johnson ’83
Audrey V. Leef ’43
Robert J. Lieberman
Marcella LoCastro ’74
Steven Resnick ’93
Judith A. Schumacher Tilton
John T. Shannon
John E. Sullivan
Nader Tavakoli ’80
SCHOOLS AND COLLEGES

College of the Arts
  John J. Cali School of Music
School of Communication and Media
College of Education and Human Services
College of Humanities and Social Sciences
College of Science and Mathematics
  New Jersey School of Conservation
School of Nursing
Feliciano School of Business
The Graduate School

INSTITUTES

Institute for the Humanities
Passaic River Institute
PSEG Institute for Sustainability Studies
The Coccia Institute for the Italian Experience in America
The Margaret and Herman Sokol Institute for Pharmaceutical Life Sciences

CENTERS

ADP Center for Teacher Preparation and Learning Technologies
Ben Samuels Children’s Center
Bristol-Myers Squibb Center for Science Technology and Learning
Center for Audiology and Speech-Language Pathology
Center for Autism and Early Childhood Mental Health
Center for Cooperative Media
Center for Environmental Management and Analysis
Center for Heritage and Archaeological Studies
Center for International Business
Center for Quantitative Obesity Research
Center for Research and Evaluation on Education and Human Services
Center for Writing Excellence
Center of Pedagogy
Feliciano Center for Entrepreneurship
Global Education Center
Professional Resources in Sciences and Mathematics: PRISM
Robert D. McCormick Center for Child Advocacy and Policy
“we shape and prepare the people who will shape society, and we should never underestimate the importance of what we are doing here.”

SUSAN A. COLE
PRESIDENT