

MONTCLAIR STATE UNIVERSITY

Office of the President
Office: 973-655-4212

To: Shannon Bellum, University Senate President

From: Jonathan Koppell, President

Date: April 16, 2026

Re: Response to Recommendation for Membership in Tuition Exchange Program

President Bellum:

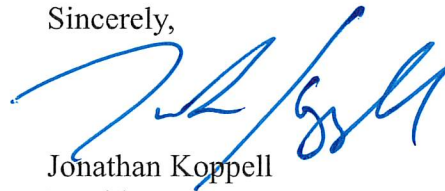
We have reviewed the Senate's recommendation for membership in the Tuition Exchange Program ("Program"). At this time, we cannot accept this recommendation.

We undertook a close analysis of the Program, including conversations with current member institutions in New Jersey. Following our analysis, we determined that discussions of this Program are more appropriately suited for collective bargaining.

Should the Senate wish to introduce this topic into the collective bargaining process, I would welcome the opportunity to further discuss the Program's merits and potential implications for the University.

Thank you for your thoughts.

Sincerely,



Jonathan Koppell
President