

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES  
Public Session

AGENDA

DATE: September 19, 2022  
TIME: 11:30 a.m.  
PLACE: University Hall Conference Center

1. Statement regarding manner of public notice of meeting..... 1
2. Roll call ..... 2
3. Minutes from July 20, 2022 .....3

Matters Presented by the Chair

Matters Presented by the President

Academic Affairs and Personnel Matters

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Closed Session

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New Business

Adjournment

# Montclair State University

## BOARD OF TRUSTEES



### **Public Notice:**

Please take notice that on Monday, September 19, 2022 at 11:30 am, the Montclair State University Board of Trustees shall hold a public meeting at which time formal actions may be taken on the agenda, which may include: contract awards, personnel matters and such other matters as may be necessary. The meeting will be conducted in person in the University Hall Conference Center, 7th Floor, Little Falls, NJ and streamed virtually via Zoom.

For the Public Session packet as well as the link to view the meeting, you may go to [www.montclair.edu/board-of-trustees/agenda-and-schedule/](http://www.montclair.edu/board-of-trustees/agenda-and-schedule/)

**MONTCLAIR STATE UNIVERSITY**  
**Montclair, New Jersey**

**Members, Board of Trustees**  
**September 19, 2022**

Ms. Rose C. Cali  
Ms. Mary A. Comito, Secretary  
Dr. Francis M. C. Cuss, Chair  
Mr. Jean Marc de Grandpre  
Ms. Tracy Higgins  
Mr. Douglas L. Kennedy  
Mr. Sreenie Kutam  
Mr. Ralph A. LaRossa  
Mr. William T. Mullen  
Mr. Preston D. Pinkett III  
Mr. Kent Sluyter, Vice-Chair  
Ms. Maria Caverio Munoz, Student

**Nonvoting Members**

Dr. Jonathan G.S. Koppell, President  
Mariana Luna-Martinez, Student

**Faculty Representative to the Board**

Prof. Sandra Collins

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES  
July 20, 2022

Present: Ms. Rose Cali, Ms. Mary Comito, Dr. Francis Cuss, Mr. Douglas Kennedy, Mr. Sreeni Kutam, President Jonathan Koppell, Mr. Bill Mullen, Mr. Preston Pinkett, Mr. Kent Sluyter, Ms. Maria Cavero-Munoz, and Ms. Mariana Luna-Martinez

Absent: Mr. Marc de Grandpre, Ms. Tracy Higgins, and Mr. Ralph LaRossa

Present by invitation: Prof. Saundra Collins, Dr. Joseph Brennan, Mr. Shawn Connolly, Ms. Colleen Coppla, Ms. Candace Fleming, Mr. David Josephson, Mr. Michael Galvin, Dr. Dawn Soufleris, Mr. David Vernon, Ms. Maria Anderson, and Mr. Keith Barrack.

Dr. Cuss called the meeting to order at 11:30 am.

Statement regarding manner of public notice of meeting

Dr. Cuss read the following statement regarding the public notice of the meeting: “Please be advised that in compliance with the requirements of the Open Public Meetings Act, adequate notice of this meeting — July 20, 2022 — has been provided by distributing notices as required, properly posting 48-hour notice, and forwarding notices to designated newspapers and to persons requesting such notification.”

Swearing in of Student Trustee

Acting University Counsel Maria Anderson swore in Student Trustee Mariana Luna-Martinez

Roll call — As reported above.

Minutes from the meeting of June 15, 2022

Trustees approved the minutes from June 15, 2022 as distributed.

No. 3392

MATTERS PRESENTED BY THE CHAIR

Dr. Cuss reported that in closed session the Trustees reviewed the minutes from June 15, 2022, reviewed legal matters, discussed contract negotiations, and conducted President Koppell’s annual review. The Board was unanimous in its praise for President Koppell’s energy and commitment to the University in his first year and are excited to see how the University progresses as President Koppell implements his vision.

Dr. Cuss made the following appointments to the Board's standing committees for fiscal year 2023. In accordance with the Board's bylaws, the Board Chair and the President serve as ex officio, non-voting members of every committee.

Executive Committee: Kent Sluyter, Mary Comito, Ralph LaRossa, Sreeni Kutam, and Preston Pinkett.

The Infrastructure Committee: Ralph LaRossa as Chair, Kent Sluyter, William Mullen, Rose Cali, and Marc DeGrandpre.

The Audit, Finance & Development Committee: Preston Pinkett as Chair, Doug Kennedy, Mary Comito, Ralph LaRossa, and Maria Cavero-Munoz as the voting Student Trustee.

The Academic Affairs and Personnel Committee: Sreeni Kutam as Chair, Tracy Higgins, Kent Sluyter, Rose Cali, and Mariana Luna-Martinez as the non-voting student trustee.

Representative to the University Foundation: Rose Cali.

Additionally, the following individuals serve on the Advisory Committee on Socially Responsible Investment: Chair Trustee Douglas Kennedy, Trustee Preston Pinkett, voting Student Trustee Maria Cavero-Munoz, and Faculty Representative to the Board of Trustees Sandra Collins.

#### Annual Meeting Schedule

Dr. Cuss moved that the Board of Trustees approve the public meeting schedule for the academic year 2022-23. The motion was seconded and approved unanimously.

No. 3393

#### MATTERS PRESENTED BY THE PRESIDENT

President Koppell reported that he had enjoyed his first year as President of the University and thanked the Board of Trustees for affording him the opportunity to serve the University community. He welcomed student trustee Mariana Luna-Martinez to the board. President Koppell thanked Governor Murphy and the Legislature for investing in Montclair State University's students – raising student funding to \$3,750 per student. The University, in a conscious effort to maintain its affordability, raised undergraduate tuition less than \$500 per year while at the same time dramatically increasing the levels of financial aid offered to students.

#### UNION REPORT

AFT President Professor Richard Wolfson approved of the proposed 4% salary pool for managerial increases and expressed his hope that it could serve as a basis for future labor salary negotiations. He congratulated the new tenure track faculty and professional staff being appointed, but questioned why certain positions are designated management and some are not. Professor Wolfson commented regarding the proposed budget and tuition and fees rates, expressing his hope that the Board continues to make student affordability a priority. He asked

for additional information regarding contract awards and asked the University administration to help the AFT progress statewide negotiations expeditiously.

#### ACADEMIC AFFAIRS AND PERSONNEL COMMITTEE

Mr. Kutam reported that the Committee reviewed the minutes from its June 15, 2022 meeting, proposed personnel actions and a list of new hires anticipated before the Board's next meeting.

#### PERSONNEL ACTIONS

Mr. Kutam moved that the Board of Trustees approve the following personnel actions:

- 6 - Faculty appointments
- 3 - Instructional specialist
- 1 - Librarian appointments
- 4 - Managerial staff appointments
- 11 - Professional staff appointments
- 1 - Leave of Absence without pay

#### Faculty Appointment: Tenure Track (AY2023)

<i>Name</i>	<i>Department</i>	<i>Rank</i>	<i>Degrees</i>	
Gabriel Gonzales	Marketing	Assistant Professor	BA PhD	Hendrix College Pennsylvania State University
Chelsey Hill	Information Management and Business Analytics	Assistant Professor	BA MS PhD	The College of NJ Saint Joseph's University Drexel University
Jeremy Lopez	English	Professor	BA MA PhD	University of California Cornell University Cornell University
Guy Nicolucci	Screenwriting	Assistant Professor	BA MFA	University of Missouri University of California - Riverside
Iman Paul	Marketing	Assistant Professor	BC MBA PhD	University of Pune (India) George Washington University Georgia Institute of Technology
Maysam Rabbani	Health Economics	Assistant Professor	BS MS MA PhD	Amirkabir University of Technology (Tehran, Iran) University of Tehran (Tehran, Iran) University of Florida University of South Florida

Clinical Specialist/Instructional Specialist (AY2023)

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Stacy Gitlin	Sports Communication	Clinical Specialist	7/1/22	BA MA	University of Albany Quinnipiac University
Keeley Nolan	Communication/Media	Clinical Specialist	7/1/22	BFA MFA	Rowan University Academy of Art University
Mysti Stay	Theater/Dance	Clinical Specialist	7/1/22	BA MFA	Brigham Young University University of California

Librarian Appointment: Tenure Track (AY2023)

<i>Name</i>	<i>Department</i>	<i>Rank</i>	<i>Degrees</i>
Drew Wallace <sup>2</sup>	Library	Research & Instruction Librarian	BA West Virginia Wesleyan College MA Marshall University MS Florida State University

Managerial Staff Appointment (AY 2023)

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Althea Broomfeld-Michel	Office of the President	University Counsel	8/8/22	BA JD	Colgate University George Washington University Law School
Bradley Litchfield	Provost	Assistant Provost for Finance/Administration	7/5/22	BA Med PhD	Dickinson College Temple University, Temple University,
Kristen Tripodi	Enrollment Management	Campus Director at Union County College	6/27/22	BA MPS PhD	Rutgers University Cornell University Seton Hall University
Timothy White	Hispanic Initiatives/ International Programs	Director of International Academic Initiatives	7/18/22	BA MA PhD	Dartmouth College Columbia University Columbia University

Professional Staff Appointment (AY 2022)

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Tulay Chami	Communication Sciences/Disorders	Speech-Language Pathology Clinical Supervisor	7/18/22	BA MA	Drew University Montclair State University
Danielle Cline <sup>+</sup>	Center for Research/Evaluation on Education /Human Services (CREEHS)	Research Assistant - Grow NJ Kids - Ratings	6/27/22	BA	SUNY Oswego
Kayla Crawley	Center for Research/Evaluation on Education /Human Services (CREEHS)	Research Assistant, Center for Research and Evaluation on Education and Human Services (CREEHS)	6/20/22	BA MA	University of Pennsylvania Rutgers University
Maziely Crisostomo <sup>+</sup>	Center for Community Engagement	Assistant Director for Community Engagement	7/11/22	BA MA	CUNY Hunter College CUNY Hunter College
Jesse Denniston-Lee	Center for Research/Evaluation on Education Human Services (CREEHS)	Research Assistant, Center for Research and Evaluation on Education and Human Services (CREEHS)	6/27/22	BSW MSW	Monmouth University Rutgers
Arturo Fernandez	Undergraduate Admissions/ Recruitment	Admissions Counselor	6/20/22	BS MA	Montclair State University Montclair State University
Amairany Martinez	Human Resources	Benefits Coordinator	6/20/22	BS	William Paterson University
Shaun Meyers <sup>+</sup>	Center for Research/Evaluation on Education/Human Services (CREEHS)	Research Assistant - Grow NJ Kids - Evaluation	7/11/22	BA	The College of New Jersey



Anastasia Spadaccini	College of Education /Human Services	Department Administrator, Educational Leadership	7/5/22	BA MA	Ramapo College of New Jersey Montclair State University
Zepei Tang <sup>+</sup>	E-RISE Lab, CSAM	Postdoc Associate	8/1/22	BS MSc MS PhD	Wuhan University University of Dundee Carnegie Mellon University, Pittsburgh University of Oklahoma
Xiaofang Xue <sup>+</sup>	RYTE Institute	Post-Doctoral /Research Scientist	7/18/22	BSc  MSc MA PhD	Inner Mongolia University of Science / Technology  Peking University University of Maryland University of Maryland

#### Leave of Absence Without Pay

<i>Name</i>	<i>Department</i>	<i>Term of Leave</i>
Alan Pehrson	Psychology	May 20, 2022 – June 30, 2023

The motion was seconded and approved unanimously with the noted recusal.

No. 3394

#### Managerial Salary Pool

Mr. Kutam moved that to accommodate salary increases for individual managers effective July 1, 2022, the President shall make available an overall pool of dollars not to exceed 4% of the total for FY22 managerial salaries. Individual salary increases shall be based on merit and market conditions. The motion was seconded and approved unanimously.

Presidential Salary

Mr. Kutam moved that the Board of Trustees increase President Jonathan GS Koppell's salary for FY 2023 \$15,000 over his FY 2022 salary. The motion was seconded and approved

INFRASTRUCTURE COMMITTEE

Mr. Sluyter reported that the Infrastructure Committee reviewed the minutes from its June 15, 2022 meeting, discussed the capital project report, a draft University capital master plan and received a presentation regarding information technology platforms.

AUDIT, FINANCE AND DEVELOPMENT COMMITTEE

Mr. Pinkett reported that the Audit, Finance, and Development Committee reviewed the minutes from its June 15, 2022 meeting, reviewed contract awards, and held initial discussions regarding tuition and fees rates for the upcoming academic year.

Contract Awards

Mr. Pinkett moved that the following contract awards be approved.

- Library Materials (Various) – \$1,877,756
- Parking Management Services (Imperial Parking U.S., LLC) - \$6,039,155
- Workday HR License Extension (Workday, Inc.) \$264,600
- Media Buying & Marketing Services (Net Natives) \$796,000

The motion was seconded and approved unanimously.

FY2023 Tuition and Fees

Mr. Pinkett moved that the Board of Trustees approves resolution for tuition and fee rates for Fall 2022 through Summer 2023. The motion was seconded and approved unanimously.

FY2023 Meal Plan and Room Rates

Mr. Pinkett moved that the Board of Trustees approves the resolution for room and meal plan rates for Fall 2022 and Spring 2023. The motion was seconded and approved unanimously.

FY2023 Operating Budget

Mr. Pinkett moved that the Board of Trustees approves the resolution for FY2023 operating budget for Montclair State University. The motion was seconded and approved unanimously.

No. 3400

Cyber Insurance Renewal

Mr. Pinkett moved that the Board of Trustees hereby delegate authority to the President or Interim Vice President for Finance and Treasurer of Montclair State University to take such action as may be necessary, appropriate or required to procure a cyber insurance policy at an appropriate cost to be determined by such University officers and with an estimated coverage limit of \$5,000,000. The motion was seconded and approved unanimously.

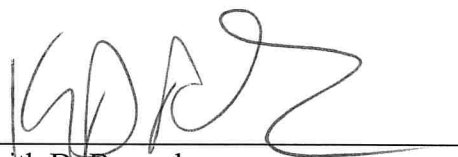
No. 3401

CLOSED SESSION

Dr. Cuss moved that Pursuant to N.J.S.A. 10:4-13 that the Montclair State University Board of Trustees shall enter into Closed Session prior to the next Public Session to discuss the following pursuant to N.J.S.A. 10:4-12.b: 1) pending litigation filed against the University; 2) personnel matters; and 3) other matters which may arise consistent with N.J.S.A. 10:4-12.b. The motion was seconded and approved unanimously.

No. 3402

The meeting adjourned at 12:15 pm.

  
Keith D. Barrack

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

Personnel Actions

September 19, 2022

Resolved: The Board of Trustees approves the following personnel actions:

- 28 - Faculty appointments
- 14 - Instructional specialist
- 3 - Managerial staff appointments
- 13 - Professional staff appointments
- 1 - Leave of Absence without Pay
- 2 - Granting of tenure

## Faculty Appointment: Non-Tenure Track (AY23)

<sup>1</sup>60 percent time, temporary, <sup>2</sup>one-semester, <sup>3</sup>half time, <sup>4</sup>three-quarter time, <sup>5</sup>66.6 percent time, temporary non-tenure track appointment,

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Murtadha Aldeer	Computer Science	Instructor	9/1/22	BSc MSc PhD	University of Basrah, Basrah- Iraq Rutgers University Rutgers University
Donald Batchelder <sup>3</sup>	Cali School of Music	Assistant Professor	9/1/22	BM MM DMA	The Juilliard School The Juilliard School Rutgers Univ. New Brunswick
Ruth Borgenicht	Art/Design	Assistant Professor	9/1/22	BA MFA	Rutgers University Montclair State University
Natalie Beach	Library Administration	Associate Dean for Research, Teaching and Engagement	10/17/22	BA MA MLS	Rutgers University University of Texas at Dallas Rutgers University
Rachel Carter <sup>3</sup>	English	Visiting Assistant Professor	9/1/22	BA MFA	University of Vermont Columbia University
Yi Chen	Computer Science	Instructor	9/1/22	BS MS	East China Normal University State University of New York
Tomoko Fujita <sup>4</sup>	Cali School of Music	Assistant Professor	9/1/22	BA BM MMus DMA	Rice University Rice University The Juilliard School Stony Brook University
Doris Jeannotte	Mathematics	Assistant Professor	9/1/22	Bed MA PhD	Université de Sherbrooke Université de Sherbrooke Université du Québec à Montréal
Lisa Kingstone <sup>1</sup>	Educational Foundations	Associate Professor	9/1/22	BA MA	Columbia University Barnard College

## Faculty Appointment: Non-Tenure Track (AY23)

<sup>1</sup>60 percent time, temporary, <sup>2</sup>one-semester, <sup>3</sup>half time, <sup>4</sup>three-quarter time, <sup>5</sup>66.6 percent time, temporary non-tenure track appointment,

				PhD	University of Massachusetts Amherst
Nick Kolin	Theatre/Dance	Assistant Professor	9/1/22	BBA MFA	The College of William and Mary New York University
Roberta Lazarus <sup>3</sup>	Communication Sciences/Disorders	Instructor	9/1/22	BA MA MA	University of Michigan American University Montclair State University
Ellen Levine	Nutrition/Food Science	Instructor	9/1/22	BS BS MS	Montclair State University Saint Elizabeth University Saint Elizabeth University
Pavlo Lushyn	Educational Foundations	Professor	8/13/22	BA MA PhD	Kirovograd State Pedagogical University Kirovograd State Pedagogical University Institute of Psychology, Kiev, Ukraine
Christian McBride	Cali School of Music	Artist in Residence	9/1/22	AA	Associate of Arts
Marla Meissner <sup>3</sup>	Cali School of Music	Assistant Professor	9/1/22	PhD	New York University
Karl Nussbaum <sup>5</sup>	School of Communication/Media	Assistant Professor	9/1/22	BS MFA	Washington University Donau University of Krems, Austria
Christina Rodriguez-Unalt	Art/Design	Assistant Professor	9/1/22	BFA MFA	University of Hartford University of Hartford
Christopher Russomanno <sup>2</sup>	Accounting and Finance	Instructor	9/1/22	BA MBA	University of North Dakota Seton Hall University

## Faculty Appointment: Non-Tenure Track (AY23)

<sup>1</sup>60 percent time, temporary, <sup>2</sup>one-semester, <sup>3</sup>half time, <sup>4</sup>three-quarter time, <sup>5</sup>66.6 percent time, temporary non-tenure track appointment,

Mary Scott	School of Communication/ Media	Assistant Professor	9/1/22	BA	University of Massachusetts
Yikang Shi	Computer Science	Assistant Professor	9/1/22	BA PhD	Fudan University, China Johns Hopkins University
Meghann Smith	Clean Energy/Sustainability Center	Assistant Professor	9/1/22	BS MS PhD	University of Arizona Montclair State University Montclair State University
Kaitlin Stilwell	Theatre/Dance	Assistant Professor	9/1/22	BFA MA	Ithaca College Loughborough Univ. England
Luis Torres	Exercise Science/Physical Education	Assistant Professor	9/1/22	BA BS DHSc	Montclair State University Montclair State University East Stroudsburg University
Priya Voleti	Teaching/Learning	Assistant Professor	9/1/22	BS MA EdD	Boston University Teachers College, Columbia University Teachers College, Columbia University
Yingkai Xu	Chemistry/Biochemistry	Assistant Professor	9/1/22	BS MS PhD	Jilin University. Changchun, China Jilin University. Changchun, China Institute of Chemistry, Chinese Academy of Sciences
Na Zhou	Computer Science	Instructor	9/1/22	BSc MSc	Nanjing University of Information Science and Technology, China University of Reading, UK

Faculty Appointment: Tenure Track (AY2023)

<i>Name</i>	<i>Department</i>	<i>Rank</i>	<i>Degrees</i>
Jo-Ann Robinson	School of Nursing	Assistant Professor	BSN William Paterson University MSN William Paterson University DPN University of Medicine & Dentistry of New Jersey
Kathryn Sheronick	Cali School of Music	Associate Professor	BM Queensland Conservatorium, Australia MMus University of Southern California

<sup>1</sup> This appointment is contingent upon the submission of evidence that you have successfully completed all of the requirements for your doctoral degree to the Provost by August 1, 2022.



Clinical Specialist/Instructional Specialist (AY2023)

<sup>1</sup> One year <sup>2</sup>Two year <sup>3</sup> Three year, non-tenure track appointment

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Melissa Adamo	Writing Studies	Instructional Specialist	9/1/22	BA MFA	Ramapo College Rutgers – Newark University
Jeffrey Bacsik <sup>1</sup>	Accounting and Finance	Instructional Specialist	9/1/22	BBA	University of Notre Dame
William Baker <sup>1</sup>	Counseling Department	Instructional Specialist	9/1/22	BA MA PhD	Montclair State University Montclair State University Montclair State University
Pamela Booker	Writing Studies	Instructional Specialist	9/1/22	BA MA MFA	Marymount College Gallatin School Goddard College
Jean Conlon-Yoo	School of Nursing	Clinical Specialist	9/1/22	BS MS	Fairleigh Dickinson University Pace Univeristy
Von DeGuzman <sup>1</sup>	Accounting and Finance	Instructional Specialist	9/1/22	BA MA	William Paterson University Seton Hall University
Nathan Huseman <sup>2</sup>	Writing Studies	Instructiona Specialist	9/1/22	BA MA	University of Central Oklahoma Colorado State University
Mele Kramer	Psychology	Clinical Specialist	9/1/22	BS MS	New York University Walden University
Brian Porter <sup>1</sup>	Management	Instructional Specialist	9/1/22	BS MBA	Montclair State University Montclair State University
Timothy Purnell <sup>3</sup>	Educational Leadership	Instructional Specialist	9/1/22	BA MA Ed.D	University of Delaware Montclair State University Seton Hall University

Clinical Specialist/Instructional Specialist (AY2023)

<sup>1</sup> One year <sup>2</sup>Two year <sup>3</sup> Three year, non-tenure track appointment

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Jessica Spat-Lemus	Psychology	Clinical Specialist	9/1/22	BA MA MA PhD	Rutgers University Montclair State University Yeshiva University Yeshiva University
Anglin Thevaraja	Psychology	Instructional Specialist	9/1/22	BS MS	Seton Hall University Seton Hall Univeristy
Alexander Tom	Theatre and Dance	Clinical Specialist	9/1/22	BA MA	Arizona State University Shenandoah University
Marnie Weiss <sup>2</sup>	School of Nursing	Clinical Specialist	9/1/22	BA MS BSN MSN	SUNY at Albany NY Baruch College Fairleigh Dickinson University Fort Hays State University

Managerial Staff Appointment (AY 2023)

<sup>+</sup>grant funded, <sup>#</sup>gift funded

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Kimberly Bazylewicz	Office of Research	Director of Research Compliance	9/12/22	BA	Villanova University
Jasmine Bundy	Enrollment Management	Director of Operations and Special Projects	9/12/22	BA MS MA PhD	Kean University Walden University Arizona State University Liberty University
Erika Bush	Human Resources	Director of Learning and Development	9/26/22	BA MBA	Duquesne University Duquesne University

Professional Staff Appointment (AY 2023)

+grant funded, # gift funded

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Marshal Chaifetz	College of Education and Human Services	CEHS Grants Manager	9/6/22	BA	Indiana University
				JD	Indiana University
James Clark	CSAM Academic Advising	Biology Academic Advisor	8/15/22	BS	Montclair State University
				MA	Montclair State University
Darius Edwards	Office of Social Justice and Diversity	Assistant Director, Office for Social Justice and Diversity	8/29/22	BA	Virginia State University
Adriana Garcia	College of Science and Mathematics	Operations and Budget Specialist	8/8/22	BS	Berkeley College
Kenise Jefferson	College of Science and Mathematics	Chemistry Stockroom Supervisor	9/12/22	BS	Southern Illinois University
				MS	Southern Illinois University
				PhD	University of Missouri
Catherine Keohane	Faculty Advancement	Associate Director of Teaching and Learning	8/29/22	BA	Columbia University
				PhD	Rutgers University
Pamela Knudson	One Stop Service	Student Services Specialist	8/22/22	BA	Kean University
Herbert Logerie	CSAM Academic Advising	Biology Academic Advisor	8/29/22	BS	Montclair State University
				ME.d	William Paterson
Macayla Mack	College of Humanities and Social Sciences/Career Services	Career Advisor/ Employer Relations Specialist, CHSS	7/18/22	BA	Montclair State University
				MA	Montclair State University

Professional Staff Appointment (AY 2023)

+grant funded, #gift funded

<i>Name</i>	<i>Department</i>	<i>Title</i>	<i>Effective</i>	<i>Degrees</i>	
Elyse Postlewaite <sup>+</sup>	RYTE Institute	Post Doctoral Associate/Research Scientist	9/1/22	BS	University of Washington
				MA	Claremont Graduate University
Gabriel Rodriguez	One Stop Service	Student Services Specialist	8/22/22	BA	Ramapo College
				MA	Ramapo College
Elena Teixeira	One Stop Service	Student Services Specialist	8/22/22	BA	Montclair State Univeristy
				MA	Montclair State University
Khabir Williams	Counseling and Psychological Services	Staff Clinician/ Coordinator of AOD Program, Counseling/ Psychological Services (CAPS)	8/15/22	MSW	Rutgers University, New Brunswick

### **Leave of Absence Without Pay**

<b>Name</b>	<b>Department</b>	<b>Term of Leave</b>
Elizabeth Wishnick	Political Science and Law	January 16, 2023 – January 16, 2024

Tenure (effective 7/1/22)

<i>Name</i>	<i>Highest Degree</i>	<i>Department</i>
Jonathan Koppell	Ph.D.	Political Science and Law
Junius Gonzales	M.D.	Public Health

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

CAPITAL MASTER PLAN

September 19, 2022

Resolved: The Board of Trustees hereby adopts the University's capital master plan entitles Vision 2030.



MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

FY23 Contract Award Authorization  
Audit, Finance, and Investments Committee  
September 19, 2022

Resolved: The Board of Trustees authorizes the following contract awards:

- International Education Partner (Shorelight, LLC) – Revenue-generating contract

RESOLUTION APPROVING AND AUTHORIZING THE UNDERTAKING AND IMPLEMENTATION OF THE CAMPUS WIFI AND FIREWALL UPGRADE; AUTHORIZING THE FINANCING OF ALL OR A PORTION OF THE PROJECT THROUGH PROGRAM MADE AVAILABLE BY THE STATE OF NEW JERSEY FOR NEW JERSEY INSTITUTIONS OF HIGHER EDUCATION AND OTHER AVAILABLE FUNDING SOURCES; APPROVING AND AUTHORIZING THE FORM OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION FOR PARTICIPATION IN SUCH PROGRAM AS ARE APPLICABLE TO THE PROJECT WITH SUCH CHANGES AS ARE APPROVED BY THE OFFICERS OF THE INSTITUTION DESIGNATED HEREIN AND THE SUBMISSION OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION; APPROVING AND AUTHORIZING THE EXECUTION AND DELIVERY OF ANY AND ALL AGREEMENTS IN CONNECTION WITH UNDERTAKING, IMPLEMENTING AND FINANCING THE PROJECTS IN THE FORM(S) APPROVED BY THE OFFICERS OF THE INSTITUTION EXECUTING SUCH AGREEMENT(S); AND DESIGNATING AND AUTHORIZING THE OFFICERS OF THE INSTITUTION TO TAKE THE AFOREMENTIONED ACTIONS AND TO TAKE ANY AND ALL SUCH OTHER ACTIONS DEEMED NECESSARY OR DESIRABLE TO UNDERTAKE, IMPLEMENT AND FINANCE THE PROJECT

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

September 19, 2022

**Authorized by N.J.S.A. 18A:64N-9.p** – Accept from any government or governmental department, agency or other public or private body or from any other source grants or contributions of money or property which the board may use for or in aid of any of its purposes

WHEREAS: The Board of Trustees (the “Board”) of Montclair State University (the “Institution”) desires to approve the undertaking, implementation and financing of the Campus WIFI and Firewall Upgrade (the “Project”); and

WHEREAS: The Project is eligible for grant funding by the Higher Education Technology Infrastructure Trust Fund Act, N.J.S.A. 18A:72A-59 et seq. (“HETI”) (“the Program”);

WHEREAS: The Board commits to using the grant funds for the purposes set forth in the Program-specific Project Eligibility Criteria subject to the conditions and restrictions of the Program; and

WHEREAS: The Board desires to approve the aggregate cost of the Project paid and/or financed through all sources in an amount not to exceed \$15 million; and

- WHEREAS: The Board desires to finance all or a portion of the Project through the Program made available by the State of New Jersey (the “State”) for certain projects of New Jersey institutions of higher education; and
- WHEREAS: The Board has determined that the Project will assist in serving the needs of its students and providing a benefit to the Institution; and
- WHEREAS: The Board desires to approve financing of all or portions of the Project through the Program; and
- WHEREAS: Portion(s) of the Project may also be financed by bonds issued by the New Jersey Educational Facilities Authority which bear tax- exempt interest for federal income tax purposes (“Tax-Exempt Bonds”), commercial loans or funds otherwise available to the Institution; and
- WHEREAS: In order to provide maximum flexibility and most efficient borrowing costs, the Board wishes to authorize financing the Project through the Program, issuance of Tax-Exempt Bonds, commercial loans and funds otherwise available to the Institution or any combination thereof (the “Financing Structure”); and
- WHEREAS: The Board wishes to approve the form of the Application to be submitted to the Secretary of Higher Education (the “Secretary”) for the Program for the Project, and to designate and authorize officers of the Institution to take necessary and desirable actions to undertake, implement and submit to the Secretary the Application for the Project; and
- WHEREAS: The Board wishes to approve the Vision 2030 long-range facilities plan of the Institution which includes the Project in the form attached hereto as Exhibit A and authorizes and directs the officers designated in this resolution to include the Long-Range Facilities Plan in the Application approved herein; and
- WHEREAS: The Board desires to authorize certain officers of the Institution to determine the Financing Structure which is most economically advantageous to the Institution provided the Financing Structure includes utilization of the Program, and take all action necessary or beneficial to accomplish the financing of the Project including the financing of capitalized interest, if any, and other costs of issuing any debt including, Tax-Exempt Bonds or other financings (“Financing Costs”); and
- WHEREAS: The Board reasonably expects to reimburse expenditures for costs of the Project paid prior to issuance of Tax-Exempt Bonds or any debt bearing interest which is exempt from gross income for federal income tax purposes which will fund an applicable Project and/or Program;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MONTCLAIR STATE  
UNIVERSITY AS FOLLOWS:

SECTION 1. The Board approves the Project and authorizes the undertaking, implementation, and financing of the Project in a maximum aggregate amount not to exceed \$15 million (including Financing Costs). The Board also approves the Vision 2030 long-range facilities plan of the Institution for the Project in a form substantially consistent with attached hereto as Exhibit A.

SECTION 2. The Board approves the financing of all or any portion of the Project through the HETI Program. The Board approves the Application for funding of the Projects through such Program substantially in the form submitted to the Board and authorizes and directs the herein defined Designated Officers to submit such Application to the Secretary with such changes, modifications and additions as are approved by the Designated Officers and such changes, modifications and additions shall be conclusively evidenced by the submission of the Application to the Secretary. The Board expressly directs and authorizes the Designated Officers to submit a Long-Range Facilities Plan for the Project in the Application for any Program for which it is required. The Board acknowledges and agrees that approval of the Application and receipt of funds pursuant to the Program will obligate the Institution to: (a) provide funds for the operation and maintenance of the Project in the approved Applications, (b) contribute to the cost of the Project in the approved Application, including \$7.5 million in HETI matching funds for the Campus WIFI and Firewall Upgrade; (c) pay all or a portion of debt service on Tax-Exempt Bonds issued to fund the Project in the approved Application as applicable; and (d) fulfill other conditions imposed under the Program and hereby directs and authorizes the Designated Officers to certify such acknowledgement and agreement as part of the submitted Application. The Designated Officers are hereby authorized and directed to fulfill all conditions of the approved Application including without limitation providing for the operation and maintenance of the Project in the approved Applications and using available funds of the Institution to pay for such operation and maintenance and to satisfy conditions of the Project, to contribute to the cost of Project and/or debt service on Tax-Exempt Bonds issued to fund the Project from available funds of the Institution.

SECTION 3. The Board further authorizes the financing of all or any portion of the Project in the approved Application with Tax-Exempt Bonds, commercial loans and other funds available to the Institution and through the Financing Structure determined to be most economically advantageous to the Institution by the Designated Officers. The Designated Officers are expressly authorized and directed to determine such Financing Structure provided that the Financing Structure includes utilization of Program funds which are approved by the Secretary for financing the Project.

SECTION 4. The President or Vice President for Finance and Treasurer are each a Designated Officer and are each hereby authorized and directed to approve, execute and deliver any and all agreements necessary to undertake, implement and finance the Project and any and all other financing documents and instruments in the form approved by the Designated Officer executing the same in the name of and on behalf of the Montclair State University, in as many counterparts

as may be necessary, and to affix or impress the official seal of Montclair State University thereon and to attest the same and such execution and attestation will be conclusive evidence of the approval of the form and content of such agreements and other documents and instruments necessary to undertake, implement and finance the Project and to pay Financing Costs including through the financing thereof. The Designated Officers are further authorized and directed to do and perform such other acts and to take such other actions as may be necessary or required, or which may be deemed to be appropriate to implement the purposes of this Resolution to undertake, implement and finance the Project through the Program, Financing Structure, Tax Exempt Bonds, and Financing Costs and the payment and/or repayment thereof.

SECTION 5. This Resolution is authorization for the official intent of Montclair State University to reasonably expect and intend to reimburse expenditures for costs of the Projects paid prior to issuance Tax-Exempt Bonds or other tax-exempt debt issued to fund the Project (“Applicable Tax-Exempt Debt”) in accordance with Treasury Regulation Section 1.150-2 and that the maximum principal amount of the Applicable Tax-Exempt Debt expected to be issued to finance costs of the Project including amounts to be used to reimburse expenditures for such costs paid prior to the issuance of the such Applicable Tax-Exempt Debt is estimated to be \$7.5 million (including Financing Costs).

SECTION 6. All resolutions, orders and other actions of the Board of the Institution in conflict with the provisions of this resolution to the extent of such conflict are hereby superseded, repealed or revoked.

SECTION 7. This Resolution shall take effect immediately; and be it further

RESOLVED: That no further approvals by the Board are necessary to implement this Resolution.

RESOLUTION ADOPTED:

DULY CERTIFIED:

RESOLUTION APPROVING AND AUTHORIZING THE UNDERTAKING AND IMPLEMENTATION OF THE STEM FACILITIES EXPANSION; AUTHORIZING THE FINANCING OF ALL OR A PORTION OF THE PROJECT THROUGH PROGRAM(S) MADE AVAILABLE BY THE STATE OF NEW JERSEY FOR NEW JERSEY INSTITUTIONS OF HIGHER EDUCATION AND OTHER AVAILABLE FUNDING SOURCES; APPROVING AND AUTHORIZING THE FORM OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION FOR PARTICIPATION IN SUCH PROGRAM(S) AS ARE APPLICABLE TO THE PROJECT WITH SUCH CHANGES AS ARE APPROVED BY THE OFFICERS OF THE INSTITUTION DESIGNATED HEREIN AND THE SUBMISSION OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION; APPROVING AND AUTHORIZING THE EXECUTION AND DELIVERY OF ANY AND ALL AGREEMENTS IN CONNECTION WITH UNDERTAKING, IMPLEMENTING AND FINANCING THE PROJECTS IN THE FORM(S) APPROVED BY THE OFFICERS OF THE INSTITUTION EXECUTING SUCH AGREEMENT(S); AND DESIGNATING AND AUTHORIZING THE OFFICERS OF THE INSTITUTION TO TAKE THE AFOREMENTIONED ACTIONS AND TO TAKE ANY AND ALL SUCH OTHER ACTIONS DEEMED NECESSARY OR DESIRABLE TO UNDERTAKE, IMPLEMENT AND FINANCE THE PROJECT

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

September 19, 2022

**Authorized by N.J.S.A. 18A:64N-9.p** – Accept from any government or governmental department, agency or other public or private body or from any other source grants or contributions of money or property which the board may use for or in aid of any of its purposes

WHEREAS: The Board of Trustees (the “Board”) of Montclair State University (the “Institution”) desires to approve the undertaking, implementation and financing of the STEM Facilities Expansion (the “Project”); and

WHEREAS: The Project is eligible for grant funding by the Higher Education Fund Capital Improvement Fund Act, N.J.S.A. 18A:72A-72 et seq. ("CIF"); and the Higher Education Facilities Trust Fund Act, N.J.S.A. 18A:72A-49 et seq. ("HEFT") (collectively “the Programs”);

WHEREAS: The Board commits to using the grant funds for the purposes set forth in the Programs-specific Project Eligibility Criteria subject to the conditions and restrictions of the Programs; and

WHEREAS: The Board desires to approve the aggregate cost of the Project paid and/or financed through all sources in an amount not to exceed \$165 million; and

- WHEREAS: The Board desires to finance all or a portion of the Project through one or more of the Programs made available by the State of New Jersey (the "State") for certain projects of New Jersey institutions of higher education (the "Programs"); and
- WHEREAS: The Board has determined that the Project will assist in serving the needs of its students and providing a benefit to the Institution; and
- WHEREAS: The Board desires to approve financing of all or portions of the Project through the Programs; and
- WHEREAS: Portion(s) of the Project may also be financed by bonds issued by the New Jersey Educational Facilities Authority which bear tax- exempt interest for federal income tax purposes ("Tax-Exempt Bonds"), commercial loans or funds otherwise available to the Institution; and
- WHEREAS: In order to provide maximum flexibility and most efficient borrowing costs, the Board wishes to authorize financing the Project through the Programs, issuance of Tax-Exempt Bonds, commercial loans and funds otherwise available to the Institution or any combination thereof (the "Financing Structure"); and
- WHEREAS: The Board wishes to approve the form of the Application to be submitted to the Secretary of Higher Education (the "Secretary") for the Programs to fund the Project, and to designate and authorize officers of the Institution to take necessary and desirable actions to undertake, implement and submit to the Secretary, the Application for the Project; and
- WHEREAS: The Board wishes to approve the Vision 2030 long-range facilities plan of the Institution which includes the Project in the form attached hereto as Exhibit A and authorizes and directs the officers designated in this resolution to include the Long-Range Facilities Plan in the Applications approved herein; and
- WHEREAS: The Board desires to authorize certain officers of the Institution to determine the Financing Structure which is most economically advantageous to the Institution provided the Financing Structure includes utilization of the Programs, and take all action necessary or beneficial to accomplish the financing of the Project including the financing of capitalized interest, if any, and other costs of issuing any debt including, Tax-Exempt Bonds or other financings ("Financing Costs"); and
- WHEREAS: The Board reasonably expects to reimburse expenditures for costs of the Project paid prior to issuance of Tax-Exempt Bonds or any debt bearing interest which is exempt from gross income for federal income tax purposes which will fund an applicable Project and/or Program;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MONTCLAIR STATE  
UNIVERSITY AS FOLLOWS:

SECTION 1. The Board approves the Project and authorizes the undertaking, implementation, and financing of the Project in a maximum aggregate amount not to exceed \$165 million (including Financing Costs). The Board also approves the Vision 2030 long-range facilities plan of the Institution for the Project in a form substantially consistent with attached hereto as Exhibit A.

SECTION 2. The Board approves the financing of all or any portion of the Project through the CIF and HEFT Programs. The Board approves the Application for funding of the Projects through such Programs substantially in the form submitted to the Board and authorizes and directs the herein defined Designated Officers to submit such Application to the Secretary with such changes, modifications and additions as are approved by the Designated Officers and such changes, modifications and additions shall be conclusively evidenced by the submission of the Application to the Secretary. The Board expressly directs and authorizes the Designated Officers to submit a Long-Range Facilities Plan for the Project in the Application for any Program for which it is required. The Board acknowledges and agrees that approval of the Application and receipt of funds pursuant to the Program(s) will obligate the Institution to: (a) provide funds for the operation and maintenance of the Project in the approved Applications, (b) contribute to the cost of the Project in the approved Application; (c) pay all or a portion of debt service on Tax-Exempt Bonds issued to fund the Project in the approved Application as applicable; and (d) fulfill other conditions imposed under the Program(s) and hereby directs and authorizes the Designated Officers to certify such acknowledgement and agreement as part of the submitted Application. The Designated Officers are hereby authorized and directed to fulfill all conditions of the approved Application including without limitation providing for the operation and maintenance of the Project in the approved Applications and using available funds of the Institution to pay for such operation and maintenance and to satisfy conditions of the Project, to contribute to the cost of Project and/or debt service on Tax-Exempt Bonds issued to fund the Project from available funds of the Institution.

SECTION 3. The Board further authorizes the financing of all or any portion of the Project in the approved Application with Tax-Exempt Bonds, commercial loans and other funds available to the Institution and through the Financing Structure determined to be most economically advantageous to the Institution by the Designated Officers. The Designated Officers are expressly authorized and directed to determine such Financing Structure provided that the Financing Structure includes utilization of Programs' funds which are approved by the Secretary for financing the Project.

SECTION 4. The President or Vice President for Finance and Treasurer are each Designated Officers and are each hereby authorized and directed to approve, execute and deliver any and all agreements necessary to undertake, implement and finance the Project and any and all other financing documents and instruments in the form approved by the Designated Officers executing the same in the name of and on behalf of the Montclair State University, in as many counterparts as may be necessary, and to affix or impress the official seal of Montclair State University



thereon and to attest the same and such execution and attestation will be conclusive evidence of the approval of the form and content of such agreements and other documents and instruments necessary to undertake, implement and finance the Project and to pay Financing Costs including through the financing thereof. The Designated Officers are further authorized and directed to do and perform such other acts and to take such other actions as may be necessary or required, or which may be deemed to be appropriate to implement the purposes of this Resolution to undertake, implement and finance the Project through the Program, Financing Structure, Tax Exempt Bonds, and Financing Costs and the payment and/or repayment thereof.

SECTION 5. This Resolution is authorization for the official intent of Montclair State University to reasonably expect and intend to reimburse expenditures for costs of the Projects paid prior to issuance Tax-Exempt Bonds or other tax-exempt debt issued to fund the Project (“Applicable Tax-Exempt Debt”) in accordance with Treasury Regulation Section 1.150-2 and that the maximum principal amount of the Applicable Tax-Exempt Debt expected to be issued to finance costs of the Project including amounts to be used to reimburse expenditures for such costs paid prior to the issuance of the such Applicable Tax-Exempt Debt is estimated to be \$33.5 million (including Financing Costs).

SECTION 6. All resolutions, orders and other actions of the Board of the Institution in conflict with the provisions of this resolution to the extent of such conflict are hereby superseded, repealed or revoked.

SECTION 7. This Resolution shall take effect immediately; and be it further

RESOLVED: That no further approvals by the Board are necessary to implement this Resolution.

RESOLUTION ADOPTED:

DULY CERTIFIED:

RESOLUTION APPROVING AND AUTHORIZING THE UNDERTAKING AND IMPLEMENTATION OF THE TEACHING AND LEARNING COMMONS RENOVATION; AUTHORIZING THE FINANCING OF ALL OR A PORTION OF THE PROJECT THROUGH PROGRAM(S) MADE AVAILABLE BY THE STATE OF NEW JERSEY FOR NEW JERSEY INSTITUTIONS OF HIGHER EDUCATION AND OTHER AVAILABLE FUNDING SOURCES; APPROVING AND AUTHORIZING THE FORM OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION FOR PARTICIPATION IN SUCH PROGRAM(S) AS ARE APPLICABLE TO THE PROJECT WITH SUCH CHANGES AS ARE APPROVED BY THE OFFICERS OF THE INSTITUTION DESIGNATED HEREIN AND THE SUBMISSION OF THE APPLICATION TO THE SECRETARY OF HIGHER EDUCATION; APPROVING AND AUTHORIZING THE EXECUTION AND DELIVERY OF ANY AND ALL AGREEMENTS IN CONNECTION WITH UNDERTAKING, IMPLEMENTING AND FINANCING THE PROJECTS IN THE FORM(S) APPROVED BY THE OFFICERS OF THE INSTITUTION EXECUTING SUCH AGREEMENT(S); AND DESIGNATING AND AUTHORIZING THE OFFICERS OF THE INSTITUTION TO TAKE THE AFOREMENTIONED ACTIONS AND TO TAKE ANY AND ALL SUCH OTHER ACTIONS DEEMED NECESSARY OR DESIRABLE TO UNDERTAKE, IMPLEMENT AND FINANCE THE PROJECT

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

September 19, 2022

**Authorized by N.J.S.A. 18A:64N-9.p** – Accept from any government or governmental department, agency or other public or private body or from any other source grants or contributions of money or property which the board may use for or in aid of any of its purposes

WHEREAS: The Board of Trustees (the “Board”) of Montclair State University (the “Institution”) desires to approve the undertaking, implementation and financing of the Teaching and Learning Commons renovation (the “Project”); and

WHEREAS: The Project is eligible for grant funding by the Higher Education Fund Capital Improvement Fund Act, N.J.S.A. 18A:72A-72 et seq. ("CIF"); and the Higher Education Facilities Trust Fund Act, N.J.S.A. 18A:72A-49 et seq. ("HEFT") (collectively “the Programs”);

WHEREAS: The Board commits to using the grant funds for the purposes set forth in the Programs-specific Project Eligibility Criteria subject to the conditions and restrictions of the Programs; and

WHEREAS: The Board desires to approve the aggregate cost of the Project paid and/or financed through all sources in an amount not to exceed \$45 million; and

- WHEREAS: The Board desires to finance all or a portion of the Project through one or more of the Programs made available by the State of New Jersey (the "State") for certain projects of New Jersey institutions of higher education (the "Programs"); and
- WHEREAS: The Board has determined that the Project will assist in serving the needs of its students and providing a benefit to the Institution; and
- WHEREAS: The Board desires to approve financing of all or portions of the Project through the Programs; and
- WHEREAS: Portion(s) of the Project may also be financed by bonds issued by the New Jersey Educational Facilities Authority which bear tax- exempt interest for federal income tax purposes ("Tax-Exempt Bonds"), commercial loans or funds otherwise available to the Institution; and
- WHEREAS: In order to provide maximum flexibility and most efficient borrowing costs, the Board wishes to authorize financing the Project through the Programs, issuance of Tax-Exempt Bonds, commercial loans and funds otherwise available to the Institution or any combination thereof (the "Financing Structure"); and
- WHEREAS: The Board wishes to approve the form of the Application to be submitted to the Secretary of Higher Education (the "Secretary") for the Programs to fund the Project, and to designate and authorize officers of the Institution to take necessary and desirable actions to undertake, implement and submit to the Secretary the Application for the Project; and
- WHEREAS: The Board wishes to approve the Vision 2030 long-range facilities plan of the Institution for the Project which includes the form attached hereto as Exhibit A and authorizes and directs the officers designated in this resolution to include the Long-Range Facilities Plan in the Applications approved herein; and
- WHEREAS: The Board desires to authorize certain officers of the Institution to determine the Financing Structure which is most economically advantageous to the Institution provided the Financing Structure includes utilization of the Programs, and take all action necessary or beneficial to accomplish the financing of the Project including the financing of capitalized interest, if any, and other costs of issuing any debt including, Tax-Exempt Bonds or other financings ("Financing Costs"); and
- WHEREAS: The Board reasonably expects to reimburse expenditures for costs of the Project paid prior to issuance of Tax-Exempt Bonds or any debt bearing interest which is exempt from gross income for federal income tax purposes which will fund an applicable Project and/or Program;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF MONTCLAIR STATE  
UNIVERSITY AS FOLLOWS:

SECTION 1. The Board approves the Project and authorizes the undertaking, implementation, and financing of the Project in a maximum aggregate amount not to exceed \$45 million (including Financing Costs). The Board also approves the Vision 2030 long-range facilities plan of the Institution for the Project in a form substantially consistent with attached hereto as Exhibit A.

SECTION 2. The Board approves the financing of all or any portion of the Project through the CIF and HEFT Programs. The Board approves the Application for funding of the Projects through such Programs substantially in the form submitted to the Board and authorizes and directs the herein defined Designated Officers to submit such Application to the Secretary with such changes, modifications and additions as are approved by the Designated Officers and such changes, modifications and additions shall be conclusively evidenced by the submission of the Application to the Secretary. The Board expressly directs and authorizes the Designated Officers to submit a Long-Range Facilities Plan for the Project in the Application for any Program for which it is required. The Board acknowledges and agrees that approval of the Application and receipt of funds pursuant to the Program(s) will obligate the Institution to: (a) provide funds for the operation and maintenance of the Project in the approved Applications, (b) contribute to the cost of the Project in the approved Application; (c) pay all or a portion of debt service on Tax-Exempt Bonds issued to fund the Project in the approved Application as applicable; and (d) fulfill other conditions imposed under the Program(s) and hereby directs and authorizes the Designated Officers to certify such acknowledgement and agreement as part of the submitted Application. The Designated Officers are hereby authorized and directed to fulfill all conditions of the approved Application including without limitation providing for the operation and maintenance of the Project in the approved Applications and using available funds of the Institution to pay for such operation and maintenance and to satisfy conditions of the Project, to contribute to the cost of Project and/or debt service on Tax-Exempt Bonds issued to fund the Project from available funds of the Institution.

SECTION 3. The Board further authorizes the financing of all or any portion of the Project in the approved Application with Tax-Exempt Bonds, commercial loans and other funds available to the Institution and through the Financing Structure determined to be most economically advantageous to the Institution by the Designated Officers. The Designated Officers are expressly authorized and directed to determine such Financing Structure provided that the Financing Structure includes utilization of Programs' funds which are approved by the Secretary for financing the Project.

SECTION 4. The President or Vice President for Finance and Treasurer are each a Designated Officer and are each hereby authorized and directed to approve, execute and deliver any and all agreements necessary to undertake, implement and finance the Project and any and all other financing documents and instruments in the form approved by the Designated Officers executing the same in the name of and on behalf of the Montclair State University, in as many counterparts as may be necessary, and to affix or impress the official seal of Montclair State University

thereon and to attest the same and such execution and attestation will be conclusive evidence of the approval of the form and content of such agreements and other documents and instruments necessary to undertake, implement and finance the Project and to pay Financing Costs including through the financing thereof. The Designated Officers are further authorized and directed to do and perform such other acts and to take such other actions as may be necessary or required, or which may be deemed to be appropriate to implement the purposes of this Resolution to undertake, implement and finance the Project and Financing Costs and the payment and/or repayment thereof.

SECTION 5. This Resolution is authorization for the official intent of Montclair State University to reasonably expect and intend to reimburse expenditures for costs of the Projects paid prior to issuance Tax-Exempt Bonds or other tax-exempt debt issued to fund the Project (“Applicable Tax-Exempt Debt”) in accordance with Treasury Regulation Section 1.150-2 and that the maximum principal amount of the Applicable Tax-Exempt Debt expected to be issued to finance costs of the Project including amounts to be used to reimburse expenditures for such costs paid prior to the issuance of the such Applicable Tax-Exempt Debt estimated to be \$9 million (including Financing Costs).

SECTION 6. All resolutions, orders and other actions of the Board of the Institution in conflict with the provisions of this resolution to the extent of such conflict are hereby superseded, repealed or revoked.

SECTION 7. This Resolution shall take effect immediately; and be it further

RESOLVED: That no further approvals by the Board are necessary to implement this Resolution.

RESOLUTION ADOPTED:

DULY CERTIFIED:

MONTCLAIR STATE UNIVERSITY  
Montclair, New Jersey

BOARD OF TRUSTEES

Motion to Enter Closed Session

September 19, 2022

Be it hereby moved pursuant to N.J.S.A. 10:4-13 that the Montclair State University Board of Trustees shall enter into Closed Session prior to the next publicly noticed meeting to discuss the following pursuant to N.J.S.A. 10:4-12.b: 1) pending litigation filed against the University; 2) personnel matters; and 3) other matters which may arise consistent with N.J.S.A. 10:4-12.b.

The minutes of the discussion of matters conducted in Closed Session shall be made available to the public when confidentiality is no longer permitted by N.J.S.A. 10:4-12.b.