

**Montclair State University
Foundation, Inc.**

(A Component Unit of
Montclair State University)

Financial Statements

June 30, 2019 and 2018



Independent Auditors' Report

**To the Board of Trustees
Montclair State University Foundation, Inc.**

We have audited the accompanying financial statements of Montclair State University Foundation, Inc. (a not-for-profit organization), a component unit of Montclair State University, which comprise the statements of financial position as of June 30, 2019 and 2018, and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

To the Board of Trustees
Montclair State University Foundation, Inc.
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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Montclair State University Foundation, Inc. as of June 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 2 to the financial statements, during the year ended June 30, 2019 Montclair State University Foundation, Inc. adopted new accounting guidance resulting in a change in the manner in which it presents net assets and reports certain aspects of its financial statements. Our opinion is not modified with respect to this matter.

PKF O'Connor Davies, LLP

October 9, 2019

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statements of Financial Position

	June 30,	
	2019	2018
ASSETS		
Cash and cash equivalents	\$ 1,489,915	\$ 2,007,585
Unconditional promises to give, net	5,481,130	7,144,962
Investments, at fair value	83,000,880	75,384,198
Donated artwork	1,187,003	1,187,003
Prepaid expenses and other assets, net	185,416	241,136
Beneficial interest in trusts, split-interest agreements and cash surrender value of life insurance	458,086	413,877
	\$ 91,802,430	\$ 86,378,761
 LIABILITIES AND NET ASSETS		
Accounts payable and accrued expenses	\$ 2,714,035	\$ 3,013,443
 Net Assets		
Without donor restrictions	4,631,005	3,619,828
With donor restrictions	84,457,390	79,745,490
Total Net Assets	89,088,395	83,365,318
	\$ 91,802,430	\$ 86,378,761

See notes to financial statements

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statement of Activities
Year Ended June 30, 2019

	Without Donor Restrictions	With Donor Restrictions			Total
		Program Restricted	Endowment Funds	Total	
REVENUES, GAINS AND OTHER SUPPORT					
Contributions, net	\$ 443,723	\$ 3,761,713	\$ 3,699,327	\$ 7,461,040	\$ 7,904,763
Special events, net of expenses	4,407	565,229	-	565,229	569,636
In-kind contributions	1,564,090	-	-	-	1,564,090
Non-cash contributions	-	189,852	-	189,852	189,852
Other support	16,908	426,192	-	426,192	443,100
Investment income	2,367,501	2,506,121	-	2,506,121	4,873,622
Change in value of beneficial interest in trust, split-interest agreements and cash surrender value of life insurance	-	25,675	(1,466)	24,209	24,209
Net assets released from restrictions	6,583,612	(6,583,612)	-	(6,583,612)	-
Total Revenues, Gains and Other Support	<u>10,980,241</u>	<u>891,170</u>	<u>3,697,861</u>	<u>4,589,031</u>	<u>15,569,272</u>
EXPENSES					
Program services	6,710,825	-	-	-	6,710,825
Institutional support	530,202	-	-	-	530,202
Management and general	2,605,168	-	-	-	2,605,168
Total Expenses	<u>9,846,195</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,846,195</u>
Change in Net Assets	1,134,046	891,170	3,697,861	4,589,031	5,723,077
Reclassifications	(122,869)	37,031	85,838	122,869	-
NET ASSETS					
Beginning of year	<u>3,619,828</u>	<u>35,832,237</u>	<u>43,913,253</u>	<u>79,745,490</u>	<u>83,365,318</u>
Ending of year	<u>\$ 4,631,005</u>	<u>\$ 36,760,438</u>	<u>\$ 47,696,952</u>	<u>\$ 84,457,390</u>	<u>\$ 89,088,395</u>

See notes to financial statements

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statement of Activities
Year Ended June 30, 2018

	Without Donor Restrictions	With Donor Restrictions			Total
		Program Restricted	Endowment Funds	Total	
REVENUES, GAINS AND OTHER SUPPORT					
Contributions, net	\$ 368,035	\$ 4,740,584	\$ 873,566	\$ 5,614,150	\$ 5,982,185
Special events, net of expense	2,961	780,750	-	780,750	783,711
In-kind contributions	1,363,881	-	-	-	1,363,881
Non-cash contributions	-	104,425	-	104,425	104,425
Other support	72,797	352,988	11,726	364,714	437,511
Investment income	2,058,578	2,404,329	-	2,404,329	4,462,907
Change in value of beneficial interest in trusts, split-interest agreements and cash surrender value of life insurance	-	(33,704)	2,188	(31,516)	(31,516)
Net assets released from restrictions	6,351,354	(6,351,354)	-	(6,351,354)	-
Total Revenues, Gains and Other Support	<u>10,217,606</u>	<u>1,998,018</u>	<u>887,480</u>	<u>2,885,498</u>	<u>13,103,104</u>
EXPENSES					
Program services	6,468,771	-	-	-	6,468,771
Institutional support	755,292	-	-	-	755,292
Management and general	2,240,719	-	-	-	2,240,719
Total Expenses	<u>9,464,782</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>9,464,782</u>
Change in Net Assets	752,824	1,998,018	887,480	2,885,498	3,638,322
Reclassifications	163,812	(299,490)	135,678	(163,812)	-
NET ASSETS					
Beginning of year	<u>2,703,192</u>	<u>34,133,709</u>	<u>42,890,095</u>	<u>77,023,804</u>	<u>79,726,996</u>
Ending of year	<u>\$ 3,619,828</u>	<u>\$ 35,832,237</u>	<u>\$ 43,913,253</u>	<u>\$ 79,745,490</u>	<u>\$ 83,365,318</u>

See notes to financial statements

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statement of Functional Expenses
Year Ended June 30, 2019

	Program Services			Cost of Direct Benefit to Donors	Institutional Support			Management and General			Total	
	Program General	Capital	Scholarship		Program	Fundraising	Total	Administrative	In-Kind Expenses - Fundraising	Total		
Grants and other assistance	\$ 2,733,851	\$ -	\$ -	\$ 2,733,851	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 2,858,851
Salaries and fringe benefits	333,300	-	-	333,300	-	-	-	-	482,976	-	482,976	816,276
In-kind - development costs	-	-	-	-	-	-	-	-	-	1,530,898	1,530,898	1,530,898
In-kind - management salary and fringe benefits	-	-	-	-	-	-	-	-	10,792	-	10,792	10,792
Events and outside services	505,728	-	-	505,728	168,213	-	-	-	-	-	-	673,941
Scholarships, stipends, honorariums and awards	424,863	-	2,268,744	2,693,607	-	-	-	-	-	-	-	2,693,607
Equipment and other capital funding	126,060	265,578	-	391,638	-	-	-	-	-	-	-	391,638
Insurance	-	-	-	-	-	-	-	-	26,327	-	26,327	26,327
Professional fees	-	-	-	-	-	-	-	-	96,194	-	96,194	96,194
Development support	-	-	-	-	-	402,202	402,202	-	-	-	-	402,202
Occupancy	-	-	-	-	-	-	-	-	22,400	-	22,400	22,400
Bad debt expense	-	-	-	-	-	-	-	-	222,414	-	222,414	222,414
Computer expense	-	-	-	-	-	-	-	-	121,718	-	121,718	121,718
Office expense	-	-	-	-	-	3,000	3,000	-	41,881	-	41,881	44,881
Amortization	-	-	-	-	-	-	-	-	26,591	-	26,591	26,591
Other	50,810	-	1,891	52,701	-	-	-	-	22,977	-	22,977	75,678
Total Expenses	4,174,612	265,578	2,270,635	6,710,825	168,213	128,000	402,202	530,202	1,074,270	1,530,898	2,605,168	10,014,408
Costs of direct benefit to donors	-	-	-	-	(168,213)	-	-	-	-	-	-	(168,213)
Total Expenses by Function	\$ 4,174,612	\$ 265,578	\$ 2,270,635	\$ 6,710,825	\$ -	\$ 128,000	\$ 402,202	\$ 530,202	\$ 1,074,270	\$ 1,530,898	\$ 2,605,168	\$ 9,846,195

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statement of Functional Expenses
Year Ended June 30, 2018

	Program Services			Cost of Direct Benefit to Donors	Institutional Support			Management and General			Total	
	Program General	Capital	Scholarship		Program	Fundraising	Total	Administrative	In-Kind Expenses - Fundraising	Total		
Grants and other assistance	\$ 2,660,038	\$ -	\$ -	\$ 2,660,038	\$ -	\$ 125,000	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 2,785,038
Salaries and fringe benefits	224,850	-	-	224,850	-	-	-	-	512,725	-	512,725	737,575
In-kind - development costs	-	-	-	-	-	-	-	-	-	1,309,106	1,309,106	1,309,106
In-kind - management salary and fringe benefits	-	-	-	-	-	-	-	-	32,375	-	32,375	32,375
Events and outside services	746,996	-	-	746,996	201,620	-	-	-	-	-	-	948,616
Scholarships, stipends, honorariums and awards	267,870	-	2,171,456	2,439,326	-	-	-	-	-	-	-	2,439,326
Equipment and other capital funding	194,434	174,004	-	368,438	-	106,987	-	106,987	-	-	-	475,425
Insurance	-	-	-	-	-	-	-	-	27,193	-	27,193	27,193
Professional fees	-	-	-	-	-	-	-	-	96,195	-	96,195	96,195
Development support	-	-	-	-	-	-	523,305	523,305	-	-	-	523,305
Occupancy	-	-	-	-	-	-	-	-	22,400	-	22,400	22,400
Bad debt expense	-	-	-	-	-	-	-	-	67,000	-	67,000	67,000
Computer expense	-	-	-	-	-	-	-	-	77,891	-	77,891	77,891
Office expense	-	-	-	-	-	-	-	-	46,307	-	46,307	46,307
Amortization	-	-	-	-	-	-	-	-	24,750	-	24,750	24,750
Other	21,112	5,177	2,834	29,123	-	-	-	-	24,777	-	24,777	53,900
Total Expenses	4,115,300	179,181	2,174,290	6,468,771	201,620	231,987	523,305	755,292	931,613	1,309,106	2,240,719	9,666,402
Costs of direct benefit to donors	-	-	-	-	(201,620)	-	-	-	-	-	-	(201,620)
Total Expenses by Function	\$ 4,115,300	\$ 179,181	\$ 2,174,290	\$ 6,468,771	\$ -	\$ 231,987	\$ 523,305	\$ 755,292	\$ 931,613	\$ 1,309,106	\$ 2,240,719	\$ 9,464,782

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Statements of Cash Flows

	Year Ended June 30,	
	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 5,723,077	\$ 3,638,322
Adjustments to reconcile change in net assets to net cash from operating activities		
With donor restrictions contributions held as endowments	(3,699,327)	(887,480)
Discount on promises to give	(146,519)	(72,982)
Amortization	26,591	24,750
Allowance for doubtful accounts	180,000	67,000
Gain on sale of artwork	-	(26,725)
Net realized gain on investments	(55,805)	(1,137,977)
Net unrealized gain on investments	(2,728,951)	(1,679,170)
Beneficial interest in trust, split-interest agreements and cash surrender value of life insurance	(24,209)	31,516
Donated artwork	(189,852)	(103,446)
Donated stock	(160,536)	(376,362)
Transfers of property and equipment to University	189,852	103,446
Change in operating assets and liabilities		
Unconditional promises to give	1,630,351	(459,607)
Prepaid expenses and other assets	29,129	6,105
Accounts payable and accrued expenses	(299,408)	946,657
Net Cash from Operating Activities	474,393	74,047
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of long-term investments	(10,196,318)	(14,868,545)
Proceeds from sale of long-term investments	5,524,928	13,522,380
Receipt from beneficial interest in split-interest agreements	(20,000)	-
Proceeds from beneficial interest in trust redemption	-	147,989
Proceeds from artwork	-	37,125
Net Cash from Investing Activities	(4,691,390)	(1,161,051)
CASH FLOWS FROM FINANCING ACTIVITIES		
With donor restrictions contributions held as endowments	3,699,327	887,480
Net Change in Cash and Cash Equivalents	(517,670)	(199,524)
CASH AND CASH EQUIVALENTS		
Beginning of year	2,007,585	2,207,109
End of year	\$ 1,489,915	\$ 2,007,585
SUPPLEMENTAL CASH FLOW INFORMATION		
Noncash investing and financing activities		
Gifts of artwork	\$ 24,500	\$ 40,846
Gifts of property, equipment and other non-cash items	165,352	62,600
Gifts of stock	160,536	376,362
Transfers of property, equipment and artwork to MSU	189,852	103,446

See notes to financial statements

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

1. Nature of Organization

The Montclair State University Foundation, Inc. (the "Foundation") is a non-profit 501(c)(3) corporation organized under the provisions of Title 15A of the New Jersey Nonprofit Corporation Act. The Foundation was established primarily for the purposes of encouraging and supporting the development of Montclair State University (the "University") through fundraising activities which include, but are not limited to, extending the educational and cultural influence of the University, adding to its cultural programs and facilities, and improving the opportunity for advanced study and research by the faculty and the student body. The Foundation's Board of Trustees oversees the use of funds raised by the Foundation.

The Foundation is considered a component unit of the University for financial reporting purposes, as its purpose for operations is entirely or almost entirely for the direct benefit of the University. Accordingly, the Foundation's financial statements are discretely presented in the University's basic financial statements. The Foundation's Board of Trustees is separate from the University's Board of Trustees.

2. Significant Accounting Policies

Basis of Accounting

The Foundation's financial statements have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP"), whereby revenues are recognized when earned and expenses are recorded when incurred.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosures of contingencies at the date of the financial statements and the reported amounts of revenues and expenses recognized during the reporting period. Actual results could differ from those estimates.

Estimates which are significant to the Foundation include:

- **Scholarship expense:** The University awards scholarships which are funded by the Foundation to students based on each student's anticipated enrollment status at the time of the award. Scholarship expense is recorded at the time the award is made. If a student's enrollment status changes, the amount of that individual's scholarship will be reduced accordingly and will be reflected as a scholarship modification, which is a decrease to scholarship expense.
- **Other estimates:** The Foundation relies on estimates in recording allowances and discounts applied towards unconditional promises to give, in the valuation of investments, the valuation of non-cash assets it retains and in the net present valuation techniques applied to split-interest agreements.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Management periodically evaluates all of the estimates used in the preparation of the Foundation's financial statements for continued reasonableness. Appropriate adjustments, if any, to the estimates are made prospectively based on such periodic evaluations.

Change in Accounting Principle

The Foundation adopted new guidance regarding the Presentation of Financial Statements for Not-for-Profit Entities. This guidance requires the Foundation to collapse the three-category (unrestricted, temporarily restricted, and permanently restricted) classification of net assets into two categories: with donor restrictions and without donor restrictions. In addition, the new guidance requires the Foundation to make certain expanded disclosures relating to (1) the liquidity of financial assets, and (2) expenses by both their natural and functional classification in one location in the financial statements. As a result of implementing this standard prior year amounts for temporarily restricted and permanently restricted net assets were combined as net assets with donor restrictions.

Net Asset Presentation

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of the Foundation and changes therein are classified and reported as follows:

- ***Without donor restrictions*** – net assets not subject to donor-imposed stipulations, and therefore are expendable for operating purposes.
- ***With donor restrictions*** – net assets subject to donor-imposed stipulations that will be met by actions of the Foundation and/or by the passage of time or net assets to be maintained permanently by the Foundation. Generally, the donors of permanently endowed assets permit the Foundation to use all or part of the income earned on related investments for general or donor-specified purposes.

The Foundation maintains quasi-endowed funds which have been established by its Board of Trustees to be retained and invested for specified purposes. Certain quasi-endowments have been classified as a component of without donor restrictions net assets since they were created by designation of the Foundation's Board of Trustees from unrestricted donations. Other quasi-endowments have been classified as with donor restrictions net assets since they were created by designation of the Foundation's Board of Trustees from temporarily restricted resources and the restrictions have not yet been satisfied. These restrictions may include, but not be limited to, the receipt of a gift in an amount which is in excess of the Foundation's current needs.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Cash and Cash Equivalents

The Foundation considers all money market accounts and highly liquid investments with a maturity of three months or less at the time of purchase to be cash equivalents.

The Foundation maintains its cash in interest bearing accounts including a money market account and a checking account primarily with one financial institution. The Foundation also maintains cash equivalents through its investment portfolio with two institutions.

Unconditional Promises to Give

Contributions are recognized when a donor makes a promise to give to the Foundation that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in “without donor restrictions” net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases to net assets as “with donor restrictions” and are internally classified as temporarily or permanently restricted net assets depending on the nature of the restriction. Unconditional promises to give are recorded at net present value, reduced for any uncollectible amounts. Management determines the allowance for doubtful promises based on a variety of considerations including the historical experience applied to an aging of promises, current facts and circumstances concerning collectability, and other factors.

Investments

The following applies to the Foundation’s investments which are managed pursuant to a Board of Trustees approved Investment Policy Statement:

- **Valuation:** Investments are carried at fair value. The fair value of alternative investments has been estimated using the Net Asset Value (“NAV”) as reported by the management of the respective alternative investment funds.
- **Investment Income:** Unrealized gains and losses are reported in the statements of activities as a part of investment return. Interest and dividends from investments are recorded as investment return when earned. Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis and dividends are recorded on the ex-dividend date. Realized and unrealized gains and losses are included in the determination of income.
- **Investment Income Allocations:** The Foundation maintains investment accounts for its endowments, including quasi-endowments, under the pooled unitization method. Realized and unrealized gains and losses from securities in the investment accounts are allocated quarterly to the individual endowment funds based on the relationship of the market value of each endowment fund to the total market value of the investment accounts, as adjusted for additions to or deductions from those accounts.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Fair Value of Financial Instruments

The Foundation follows U.S. GAAP guidance on *Fair Value Measurements* which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets which may include quoted prices for similar assets or liabilities or other inputs which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

The following is a description of the valuation methodologies used for assets measured at fair value by the Foundation.

- **Investments in Equity Mutual Funds, Fixed Income Securities, and Public REITS:** All investments have been valued at the closing price reported in an active market in which the investments are traded.
- **Tactical Tilt Fund:** The Foundation has allocated a portion of its investment portfolio to an open ended mutual fund (“the Fund”) with daily liquidity which is designed to manage opportunities and risks on a current basis. The Fund invests in a variety of vehicles including but not limited to cash, currency forwards, commodities and U.S./International Equities. The investment has been valued at the closing prices reported in an active market in which the respective investments within the Fund are traded.
- **Investments in Hedge Funds:** The Foundation invests in hedge funds as a component of its investment policy statement and related asset allocation strategy. For equity hedges, managers participating in the hedge fund have the ability to shift investments based on overarching strategy, including from small to large capitalization stocks and from a net long position to a net short position. The Foundation’s investments in hedge positions have been estimated based on the capital account balance for each underlying fund manager and related investment, using the profit/loss for each investment, fund expenses (including incentive fees) and capital activity (including investor subscriptions and redemptions) during a reporting period to determine value. U.S. GAAP guidance provides for the use of NAV as a “*Practical Expedient*” for estimating fair value of alternative investments.
- **Investment in Private Equity Real Estate:** The Foundation maintains an investment in one private equity real estate position. Valuation is based on NAV as a “*Practical Expedient*”.
- **Investments in Private Equity:** The Foundation maintains investments in private equity positions which invest in the primary and secondary markets. Valuations are based on NAV as a “*Practical Expedient*” for estimating fair value of alternative investments.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Fair Value of Financial Instruments (continued)

- **Investment in Private Credit:** The Foundation maintains an investment in one private credit position. Valuations are based on NAV as a “*Practical Expedient*” for estimating fair value of alternative investments.
- **Beneficial Interest in Trust:** Valuation is based on the underlying assets held in the trust, which consists of cash equivalents, equity mutual funds, fixed income securities and alternative strategy positions values at closing prices reported in an active market in which the investments are traded or NAV; as applicable.
- **Split-interest Arrangements and Cash Surrender Value of Life Insurance:** An unobservable input based on the present value of the expected income from the assets calculated based on life expectancy tables.

The value by input level of the Foundation’s investments have been included in Note 7 to the financial statements.

Split-Interest Agreements

The Foundation’s split-interest agreements with donors consist of irrevocable charitable remainder trusts for which the Foundation is the beneficiary. Contribution revenue is recognized at the date a trust has been established with an initial valuation based on the expected present value of the Foundation’s interest in a trust’s assets. Present value computations consider, among other factors, appropriate interest rates and estimated donor mortality which are assessed annually for reasonableness. Subsequent to initial valuation, changes are recognized separately in the statements of activities of the Foundation.

Beneficial Interests in Trusts

The Foundation recognizes beneficial interests in trusts as contribution income upon receipt based on the fair value of the underlying trust assets. Subsequent to initial contribution recognition, changes in fair value of the underlying trust assets are recognized separately in the statements of activities of the Foundation.

Cash Surrender Value of Life Insurance

The Foundation recognizes contribution revenue from donations received in the form of life insurance policies in which the Foundation is the owner and beneficiary. These policies are recorded at their cash surrender value and subsequent changes in value are reported separately in the statements of activities of the Foundation.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Internal Use Software

The Foundation has capitalized software purchased from third party vendors for its use in Foundation fundraising and fund management initiatives. Capitalized software is amortized over an estimated useful life of three to five years from the date of purchase and/or implementation. Amortization expense approximated \$27,000 and \$25,000 for the years ended June 30, 2019 and 2018. Accumulated amortization approximated to \$132,000 and \$105,000 at June 30, 2019 and 2018, respectively.

Amortization expense for the next three years ending June 30 are as follows:

2020	\$ 26,591
2021	26,591
2022	<u>12,089</u>
	<u>\$ 65,271</u>

Revenue Recognition

The revenue recognition policies of the Foundation are as follows:

- **Contributions:** Contributions are recorded as with or without donor restrictions, depending on the existence or nature of relevant stipulations by donors regarding use of funds received.
- **Event revenue:** Event revenue is recognized when the event occurs. Amounts received in a current reporting period for an event which will occur subsequent to year end are recognized as deferred revenues. Revenues are shown net of costs of direct benefits to donors.
- **Non-cash donations:** The Foundation receives non-cash donations in the form of artwork, property, and equipment from various donors. These donations are generally transferred to the University in accordance with the terms of a gift agreement. In instances where the Foundation retains an interest in the donated asset, the Foundation evaluates the carrying value for impairment based on facts and circumstances including fair market appraisals and future sale of the assets, or its components, at amounts equal to or greater than their recorded value.

Montclair State University Foundation, Inc.
(A Component Unit of Montclair State University)

Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Donated Services and Use of Facilities

The Foundation recognizes contribution and expense for services donated to the Foundation based on the fair value of the services provided. Services include development costs in connection with fundraising for the benefit of the Foundation, an allocated percentage of management salaries for the oversight of the Foundation's operations, and rent for operating facilities. The following summarizes these services:

- **Rent:** To conduct its operations, the Foundation occupies space leased by the University which it uses in the operation of its administrative functions under a lease arrangement with an independent entity. Rent expense has been recognized based on the square footage occupied and the rental rate plus common area costs paid by the University under its lease agreement.
- **Salaries:** For the years ended June 30, 2019 and 2018, a portion of the cost for salary and related fringe benefits for one University employee, who devoted time towards the management of the Foundation was recognized as an "in-kind contribution" since the University had not sought reimbursement for such costs. The expense for management salary and related fringe benefits amounted to \$10,792 and \$32,375 for the years ended June 30, 2019 and 2018.

The Foundation has recognized in-kind contribution revenue and a corresponding expense amounting to approximately \$1,531,000 and \$1,309,000 for the years ended June 30, 2019 and 2018, for compensation associated with Development personnel who are paid directly by the University and for which associated costs are not subject to reimbursement by the Foundation. The recording of Development personnel costs has been made based on the respective individuals' roles in fundraising for which the Foundation is the direct beneficiary.

The total in-kind contribution revenue and expense recognized in the statement of activities for the years ending June 30, 2019 and 2018 was \$1,564,090 and \$1,363,881.

Fundraising Expenses

The Foundation's fundraising activities include expenses for the operation of the Annual Fund, as well as for major giving, donor relations, and special events and totaled \$570,415 and \$724,915 for the years ended June 30, 2019 and 2018. Fundraising expenses associated with special events totaled \$168,213 and \$201,620 for the years ended June 30, 2019 and 2018. Expenses associated with other development initiatives totaled \$402,202 and \$523,305 for the years ended June 30, 2019 and 2018 and were included as institutional support.

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

2. Significant Accounting Policies (continued)

Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of functional expenses. Functional expenses are presented based on the natural classification detail of expenses by function. The Foundation records expenses in its general ledger accounting system according to program and supporting services classifications.

Income Taxes

The Foundation is a not-for-profit organization incorporated under the applicable laws of the State of New Jersey and is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, no provisions for income taxes have been provided in the Foundation's financial statements.

The Foundation recognizes the effect of income tax positions only when they are more likely than not to be sustained. Management has determined that the Foundation had no uncertain tax positions that would require financial statement recognition or disclosure. The Foundation is no longer subject to income tax examinations by the applicable taxing jurisdictions for periods prior to the year 2016.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is October 9, 2019.

Reclassifications

For the years ended June 30, 2019 and 2018, reclassifications were primarily made for funds which have been re-purposed as permanent endowments pursuant to changes made to previous gift agreements as designated by respective donors and as a result of the return to principal of unspent investment earnings pursuant to the terms of existing donor agreements.

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

2. Unconditional Promises to Give

Unconditional promises to give, net, consisted of the following at June 30:

	2019	2018
Without donor restrictions	\$ 28,387	\$ 35,744
With Donor Restrictions:		
Program restricted	4,810,819	5,726,625
Endowment funds	1,182,768	1,889,956
	6,021,974	7,652,325
Unamortized discount	(260,844)	(407,363)
Allowance for doubtful accounts	(280,000)	(100,000)
Unconditional Promises to Give, Net	\$ 5,481,130	\$ 7,144,962

Net unconditional promises to give at June 30, consisted of the following:

	2019	2018
Without donor restrictions	\$ 19,603	\$ 24,611
With Donor Restrictions:		
Program restricted	5,183,378	6,501,157
Endowment funds	278,149	619,194
	\$ 5,481,130	\$ 7,144,962

Promises to give will be received, depending on the timing of the donor's pledge commitment, from within one year to five years. Significant contributions due in more than one year are reflected at the present value of estimated future cash flows using discount rates ranging from 2.47% to 3.04% and 1.81% to 2.45% for the years ended June 30, 2019 and 2018. The discount is amortized and included in support over the life of the pledge.

Promises to give are due to be collected in the following periods:

	2019	2018
Less than one year	\$ 1,812,990	\$ 2,033,740
One to five years	4,208,984	5,618,585
	6,021,974	7,652,325
Unamortized discount	(260,844)	(407,363)
Allowance for doubtful accounts	(280,000)	(100,000)
Unconditional Promises to Give, Net	\$ 5,481,130	\$ 7,144,962

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

4. Investments

Investments consisted of the following at June 30:

	2019		
	Cost	Fair Value	Unrealized Gain (Loss)
Money market funds	\$ 265,384	\$ 265,384	\$ -
Fixed income	23,380,019	23,611,377	231,358
Equities	33,246,857	40,401,918	7,155,061
Tactical Tilt fund	6,330,656	6,423,594	92,938
Public REITS	2,732,087	2,800,441	68,354
Hedge funds	4,086,709	4,579,148	492,439
Private equity	3,096,324	3,491,699	395,375
Private credit	256,606	256,685	79
Private equity real estate	1,170,634	1,170,634	-
Total Investments	<u>\$ 74,565,276</u>	<u>\$ 83,000,880</u>	<u>\$ 8,435,604</u>
	2018		
	Cost	Fair Value	Unrealized Gain (Loss)
Money market funds	\$ 284,818	\$ 284,818	\$ -
Fixed income	22,163,974	21,631,206	(532,768)
Equities	30,374,731	36,370,809	5,996,078
Tactical Tilt fund	5,929,408	5,985,124	55,716
Public REITS	3,650,362	3,490,240	(160,122)
Hedge funds	4,102,554	4,448,056	345,502
Private equity	1,589,625	1,705,221	115,596
Private equity real estate	1,574,868	1,468,724	(106,144)
Total Investments	<u>\$ 69,670,340</u>	<u>\$ 75,384,198</u>	<u>\$ 5,713,858</u>

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

4. Investments (continued)

The components of investment return are as follows for the years ended June 30:

	2019		
	Without Donor Restriction	With Donor Restriction	Total
Dividends and interest, net of investment fees of \$310,791	\$ 928,882	\$ 1,159,986	\$ 2,088,868
Gain on sale of securities	28,829	26,976	55,805
Unrealized gain on securities	1,409,790	1,319,159	2,728,949
Net Investment Return	\$ 2,367,501	\$ 2,506,121	\$ 4,873,622

	2018		
	Without Donor Restriction	With Donor Restriction	Total
Dividends and interest, net of investment fees of \$316,294	\$ 658,686	\$ 987,074	\$ 1,645,760
Gain on sale of securities	565,482	572,495	1,137,977
Unrealized gain on securities	834,410	844,760	1,679,170
Net Investment Return	\$ 2,058,578	\$ 2,404,329	\$ 4,462,907

At June 30, 2019, the Foundation's investments in fixed income and equity asset classes consisted of 77% in domestic positions and 23% in international positions. Of the total investments in international positions, 84% were in developed markets and 16% were in emerging markets. At June 30, 2018, the Foundation's investments in fixed income and equity asset classes consisted of 78% in domestic positions and 22% in international positions. Of the total investments in international positions, 84% were in developed markets and 16% were in emerging markets.

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

4. Investments (continued)

At June 30, 2019, the Foundation has committed to six private equity investments and one private equity real estate investment. Of the six private equity investments, two are in the secondary market and the other four are in the primary market. At June 30, 2019, total commitments to the private equity investments have been summarized as follows:

	Total Commitments	Unfunded Commitment
Primary	\$ 5,800,000	\$ 3,715,000
Secondary	3,900,000	2,864,000
Real estate	2,000,000	1,055,000
Private credit	2,200,000	1,943,000
	\$ 13,900,000	\$ 9,577,000

At June 30, 2019, the Foundation's investments included equity and fixed income positions invested through a Student Advised Investment Fund ("SAIF") which is managed by students of the University under defined policies and procedures. The SAIF was organized as a single member limited liability company in which the Foundation is the sole member. Total funding committed and invested during the year ended June 30, 2019 amounted to \$150,000. At June 30, 2019, investments at fair value approximated \$157,000.

5. Split-Interest Agreements

The Foundation has been named the beneficiary of five charitable remainder trusts. Under the terms of the charitable remainder trusts, the third party trustees pay specified distributions to the donors during the agreement's term. At the time of the donors' death, the trusts will terminate, and the remaining trust assets will be distributed to the Foundation.

Pursuant to the terms of the donation governing one trust, the assets are to be restricted for use in a scholarship fund, while the assets of the other four trusts can be used for unrestricted purposes.

For the year ended June 30, 2019, the Foundation received an interest in one trust with contribution revenue recognized in the amount of \$20,000. Subsequent to June 30, 2019, the Foundation was notified that another trust was in the process of liquidation following the passing of a donor. Proceeds to be received will approximate \$46,000.

The Foundation did not receive interests in any new trusts for the year ended June 30, 2018.

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Notes to Financial Statements
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5. Split-Interest Agreements *(continued)*

Net increases (decreases) in the beneficial interests of split-interest agreements approximated \$18,000 and (\$38,000) for the years ended June 30, 2019 and 2018. The recorded beneficial interests are based on the present value of the future cash flows to the Foundation.

6. Beneficial Interest in Trusts

As of June 30, 2019 and 2018, the Foundation has recorded its beneficial interest in a perpetual trust. Interest in the perpetual trust has been recorded as a permanent endowment based on the intent for the trust to operate in perpetuity.

The assets held in the trust consist of an investment portfolio which is in the custody of an independent trustee who has the authority to manage investment decisions. The Trustee does not have variance power to redirect the interests in the trust to another entity.

As of June 30, 2019, total assets in the trust consisted of approximately \$140,000 in equity positions (of which \$87,000 was invested in U.S. domestic equity mutual funds and \$53,000 was invested in international equity mutual funds), \$90,000 was invested in fixed income (of which \$56,000 was invested in U.S. fixed income positions and \$34,000 was invested in international fixed income positions), \$12,000 was invested in alternative strategies and \$8,000 was held in cash and cash equivalents.

As of June 30, 2018, total assets in the trust consisted of approximately \$144,000 in equity positions (of which \$81,000 was invested in U.S. domestic equity mutual funds and \$63,000 was invested in international equity mutual funds), \$74,000 was invested in fixed income (of which \$57,000 was invested in U.S. fixed income positions and \$17,000 was invested in international fixed income positions), \$25,000 was invested in alternative strategies and \$8,000 was held in cash and cash equivalents.

During the year ended June 30, 2018, the Foundation received its beneficial interest on a second trust that was liquidated in accordance with the terms of the trust agreement.

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Notes to Financial Statements
June 30, 2019 and 2018

7. Fair Value Measurements

The fair value of investments at June 30, and their fair value level hierarchy are as follows for those investments subject to categorization within the hierarchy:

Description	2019				Total
	Quoted Prices in Active Markets for Identical Assets	Significant Other Observable Inputs	Significant Unobservable Inputs	Other Investments Measured at NAV	
	Level 1	Level 2	Level 3	at NAV	
Investments:					
Equity Securities: (a)					
Equity securities - U.S. large cap	\$ 13,583,354	\$ -	\$ -	\$ -	\$ 13,583,354
Equity securities - U.S. dynamic	8,638,357	-	-	-	8,638,357
Equity securities - U.S. small cap	3,737,030	-	-	-	3,737,030
Equity securities - emerging markets	2,278,278	-	-	-	2,278,278
Equity securities - developed markets	12,164,899	-	-	-	12,164,899
Total Equity Securities	<u>40,401,918</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>40,401,918</u>
Fixed Income Securities: (a)					
Fixed income - U.S. short-term	4,371,528	-	-	-	4,371,528
Fixed income - U.S. intermediate-term	12,200,853	-	-	-	12,200,853
Fixed income - U.S. high yield	7,038,996	-	-	-	7,038,996
Total Fixed Income Securities	<u>23,611,377</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>23,611,377</u>
REITS: (a)					
U.S. public REITS	1,378,011	-	-	-	1,378,011
Non-U.S. public REITS	1,422,430	-	-	-	1,422,430
Total REITS	<u>2,800,441</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,800,441</u>
Hedge Funds: (b)					
Equity long/short	-	-	-	1,017,673	1,017,673
Event driven measured at net asset value	-	-	-	1,366,408	1,366,408
Relative value measured at net asset value	-	-	-	797,863	797,863
Tactical trading at net asset value	-	-	-	1,284,885	1,284,885
Other at net asset value	-	-	-	112,319	112,319
Total Hedge Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,579,148</u>	<u>4,579,148</u>
Other Investments:					
Private equity real estate at net asset value (b)	-	-	-	1,170,634	1,170,634
Tactical Tilt fund (a)	6,423,594	-	-	-	6,423,594
Private equity at net asset value (b)	-	-	-	3,491,699	3,491,699
Private credit at net asset value (b)	-	-	-	256,685	256,685
Money market funds (a)	265,384	-	-	-	265,384
Total Other Investments	<u>6,688,978</u>	<u>-</u>	<u>-</u>	<u>4,919,018</u>	<u>11,607,996</u>
Total Investments	<u>\$ 73,502,714</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,498,166</u>	<u>\$ 83,000,880</u>

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

7. Fair Value Measurements (continued)

Description	2019				
	Quoted Prices in Active Markets for Identical Assets Level 1	Significant Other Observable Inputs Level 2	Significant Unobservable Inputs Level 3	Other Investments Measured at NAV	Total
Other:					
Beneficial interest in trust	\$ -	\$ -	\$ 118,185	\$ -	\$ 118,185
Spilt-interest agreements	-	-	249,525	-	249,525
Cash surrender value of life insurance	-	90,376	-	-	90,376
Total Other	\$ -	\$ 90,376	\$ 367,710	\$ -	\$ 458,086
Description	2018				
	Quoted Prices in Active Markets for Identical Assets Level 1	Significant Other Observable Inputs Level 2	Significant Unobservable Inputs Level 3	Other Investments Measured at NAV	Total
Investments:					
Equity Securities: (a)					
Equity securities - U.S. large cap	\$ 12,111,067	\$ -	\$ -	\$ -	\$ 12,111,067
Equity securities - U.S. dynamic	8,033,558	-	-	-	8,033,558
Equity securities - U.S. small cap	3,555,565	-	-	-	3,555,565
Equity securities - emerging markets	2,009,647	-	-	-	2,009,647
Equity securities - developed markets	10,660,972	-	-	-	10,660,972
Total Equity Securities	36,370,809	-	-	-	36,370,809
Fixed Income Securities: (a)					
Fixed income - U.S. short-term	4,021,821	-	-	-	4,021,821
Fixed income - U.S. intermediate-term	11,154,496	-	-	-	11,154,496
Fixed income - U.S. high yield	6,454,889	-	-	-	6,454,889
Total Fixed Income Securities	21,631,206	-	-	-	21,631,206
REITS: (a)					
U.S. public REITS	1,794,104	-	-	-	1,794,104
Non-U.S. public REITS	1,696,136	-	-	-	1,696,136
Total REITS	3,490,240	-	-	-	3,490,240
Hedge Funds: (b)					
Equity long/short	-	-	-	1,401,005	1,401,005
Event driven measured at net asset value	-	-	-	1,134,836	1,134,836
Relative value measured at net asset value	-	-	-	355,543	355,543
Tactical trading at net asset value	-	-	-	1,419,422	1,419,422
Other at net asset value	-	-	-	137,250	137,250
Total Hedge Funds	\$ -	\$ -	\$ -	\$ 4,448,056	\$ 4,448,056

Montclair State University Foundation, Inc.
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Notes to Financial Statements
June 30, 2019 and 2018

7. Fair Value Measurements (continued)

Description	2018				Total
	Quoted Prices in Active Markets for Identical Assets Level 1	Significant Other Observable Inputs Level 2	Significant Unobservable Inputs Level 3	Other Investments Measured at NAV	
Other Investments:					
Private equity real estate at net asset value (b)	\$ -	\$ -	\$ -	\$ 1,468,724	\$ 1,468,724
Tactical Tilt fund (a)	5,985,124	-	-	-	5,985,124
Private equity at net asset value (b)	-	-	-	1,705,221	1,705,221
Money market funds (a)	284,818	-	-	-	284,818
Total Other Investments	<u>6,269,942</u>	<u>-</u>	<u>-</u>	<u>3,173,945</u>	<u>9,443,887</u>
Total Investments	<u>\$ 67,762,197</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,622,001</u>	<u>\$ 75,384,198</u>
Other:					
Beneficial interest in trusts	\$ -	\$ -	\$ 250,991	\$ -	\$ 250,991
Spilt-interest agreements	-	-	80,182	-	80,182
Cash surrender value of life insurance	-	82,704	-	-	82,704
Total Other	<u>\$ -</u>	<u>\$ 82,704</u>	<u>\$ 331,173</u>	<u>\$ -</u>	<u>\$ 413,877</u>

(a) On the basis of its analysis of the nature, characteristics and risks of the investments, the Foundation has determined that presentation by sub-asset class is appropriate.

(b) In accordance with current accounting standards, certain investments that are measured at fair value using the net asset value per share (or its equivalent) “*Practical Expedient*” have not been classified in the fair value hierarchy. The fair value amounts presented in these tables are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position.

The following is a reconciliation of the beginning and ending balances for Level 3 investments during the years ended June 30:

	2019	2018
Beginning balance	\$ 331,173	\$ 510,678
Change in value of beneficial interest in trusts and split-interest agreements	16,537	(31,516)
Receipt of spilt interest beneficial interest	20,000	-
Liquidation proceeds received from beneficial interest in trust	-	(147,989)
Ending Balance	<u>\$ 367,710</u>	<u>\$ 331,173</u>

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Notes to Financial Statements
June 30, 2019 and 2018

7. Fair Value Measurements (continued)

The following table below summarizes liquidity arrangements for investments valued at NAV using the “*Practical Expedient*” and beneficial interests in trusts, spilt-interest agreements and cash surrender value of life insurance investments at June 30, 2019:

	See Note	Fair Value	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Hedge Funds				
Strategic Opportunity, Ltd.	A	\$ 4,529,028	Quarterly	91 days
Relative value	B	<u>50,120</u>		
Total Hedge Funds		4,579,148		
Private equity real estate		1,170,634	Not currently eligible, 10 year lock-up's expiring in 2025	N/A
Private equity		3,491,699	Not currently eligible, 10 year lock-up's expiring in 2029	N/A
Private credit		256,685	Not currently eligible, 10 year lock-up's expiring in 2028	N/A
Beneficial interest in trust		118,185	No liquidity	N/A
Spilt-interest agreements		249,525	No liquidity	N/A
Cash surrender value of life insurance		<u>90,376</u>	No liquidity	N/A
Total Liquidity		<u>\$ 9,956,252</u>		

Note A: The investment consists of fund managers that employ a variety of investment strategies with varying net/gross exposure levels. The fair values of the investments in this category are those reported by the fund administrators at June 30, 2019. Liquidity terms are provided. At June 30, 2019, the hedge fund investment sector allocation included 22% in equity long/short, 28% in tactical trading, 30% in event driven, 17% in relative value and 3% in other.

Note B: Fund is in liquidation.

8. Donated Artwork

Donated artwork consists of artwork donated as a gift from one donor. At inception the artwork received by the Foundation had an appraised value of approximately \$2,012,000 of which approximately \$584,000 was transferred to the University and \$1,428,000 was held by the Foundation as available for sale pursuant to the terms of a gift agreement. The Foundation has developed plans to strategically sell the artwork with the resulting proceeds to be used to maintain the collection held by the University.

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Notes to Financial Statements
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8. Donated Artwork (continued)

For the year ended June 30, 2018, the Foundation sold eight pieces of art under a consignment arrangement with a gallery for total proceeds of approximately \$74,000, resulting in net proceeds to the Foundation of approximately \$37,000 under the terms of the consignment arrangement. The pieces had a recorded value of approximately \$10,000, resulting in a realized gain of approximately \$27,000.

9. Net Assets

Net assets consist of the following at June 30:

	2019	2018
Without Donor Restrictions		
Undesignated general operating	\$ 2,198,735	\$ 1,254,780
Board designated	2,432,270	2,365,048
Total Without Donor Restrictions	4,631,005	3,619,828
With Donor Restrictions		
Program restricted:		
Program funds	4,419,562	4,756,377
Scholarship funds	1,791,084	1,697,300
Capital funds	1,439,728	1,598,218
Quasi-endowment funds	25,130,099	23,978,995
Endowments, spendable	3,979,965	3,801,347
	36,760,438	35,832,237
Permanent endowment funds	47,696,952	43,913,253
Total With Donor Restrictions	84,457,390	79,745,490
Total Net Assets	\$ 89,088,395	\$ 83,365,318

Reclassifications between net assets are made to comply with donor-imposed restrictions and for transferring funds based on the changes in classifications.

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10. Endowments

The Foundation currently manages various donor restricted and board designated endowment funds which support Montclair State University. Donor restricted (permanently restricted) funds are managed based on the explicit directions of the donor. Board designated endowments are used to report resources that the Board of Trustees, rather than the donor, has determined are to be retained and managed similar to an endowment.

The Uniform Prudent Management of Institutional Funds Act (“UPMIFA”) as enacted in New Jersey does not establish a level below which an endowment fund may not fall. Instead, UPMIFA requires that endowment fund investment and spending policies be designed with the aim of preserving that amount of each endowment fund which is prudent for the uses, benefits, purposes and duration for which each endowment fund was established. For accounting purposes only and without any implication for the Foundation’s legal obligations for administering its endowment funds, the Foundation has classified as donor with restrictions net assets the following: (a) the original value of gifts donated to its endowment funds, (b) the original value of subsequent gifts to such endowment funds, and (c) accumulations to such endowment funds made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of a donor-restricted endowment fund is classified within with donor restrictions net assets until those amounts are appropriated for expenditure by the Foundation through the Board of Trustee’s approval of the annual budget, which is inclusive of the amount withdrawn from its endowment funds pursuant to the Foundation's spending policy. The Board has determined that, absent donor stipulations to the contrary, the provisions of State law do not impose either a restriction on the income or capital appreciation derived from the original gift and/or additional gifts.

Unless otherwise specified by the donor, the Board of Trustees utilized a spending rate of 4.25% for the years ended June 30, 2019 and 2018 to determine distributions from the endowment. In most cases, a required minimum balance for each endowment must be achieved before a distribution can be made.

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Notes to Financial Statements
June 30, 2019 and 2018

10. Endowments (continued)

The following is a reconciliation of the activity in the Endowment funds:

	Year Ended June 30, 2019			
	Without Donor Restrictions	With Donor Restrictions		Total
		Program Restricted	Permanent Endowment Funds	
Endowment Net Assets at June 30, 2018	\$ 371,469	\$ 3,801,347	\$ 43,913,253	\$ 48,086,069
Dividends and interest	1,239,493	809,878	-	2,049,371
Gain on sale of securities	28,829	18,834	-	47,663
Unrealized gain on securities	1,410,008	921,013	-	2,331,021
Contributions and pledge collections	-	2,018	3,697,861	3,699,879
Appropriation of endowment assets for expenditures	1,557,913	(1,557,913)	-	-
Release restrictions	(1,557,913)	-	-	(1,557,913)
Transfers between program restricted and permanent endowment funds	-	(18,687)	18,687	-
Transfers to other net assets	-	3,475	67,151	70,626
Endowment Net Assets at June 30, 2019	<u>\$ 3,049,799</u>	<u>\$ 3,979,965</u>	<u>\$ 47,696,952</u>	<u>\$ 54,726,716</u>
	Year Ended June 30, 2019			
	Without Donor Restrictions	With Donor Restrictions		
		Program Restricted	Permanent Endowment Funds	Total
Reconciliation to net assets:				
Donor restricted funds	\$ 3,049,799	\$ 3,979,965	\$ 47,696,952	\$ 54,726,716
Board designated funds	-	25,130,099	-	25,130,099
Other temporarily restricted gifts	-	7,650,374	-	7,650,374
	<u>\$ 3,049,799</u>	<u>\$ 36,760,438</u>	<u>\$ 47,696,952</u>	<u>\$ 87,507,189</u>

Montclair State University Foundation, Inc.
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10. Endowments (continued)

	Year Ended June 30, 2018			
	Without Donor Restrictions	With Donor Restrictions		Total
		Program Restricted	Permanent Endowment Funds	
Endowment Net Assets (Deficit) at June 30, 2017	\$ (2,003,403)	\$ 3,599,663	\$ 42,890,095	\$44,486,355
Dividends and interest	974,980	698,841	-	1,673,821
Gain on sale of securities	565,482	405,323	-	970,805
Unrealized gain on securities	834,410	598,084	-	1,432,494
Contributions and pledge collections	-	16,303	887,480	903,783
Appropriation of endowment assets for expenditures	1,449,223	(1,449,223)	-	-
Release restrictions	(1,449,223)	-	-	(1,449,223)
Transfers between program restricted and permanent endowment funds	-	(43,178)	43,178	-
Transfers to other net assets	-	(24,466)	92,500	68,034
Endowment Net Assets at June 30, 2018	<u>\$ 371,469</u>	<u>\$ 3,801,347</u>	<u>\$ 43,913,253</u>	<u>\$48,086,069</u>

	Year Ended June 30, 2018			
	Without Donor Restrictions	With Donor Restrictions		Total
		Program Restricted	Permanent Endowment Funds	
Reconciliation to net assets (deficit):				
Donor restricted funds	\$ 371,469	\$ 3,801,347	\$ 43,913,253	\$48,086,069
Board designated funds	-	23,978,995	-	23,978,995
Other temporarily restricted gifts	-	8,051,895	-	8,051,895
	<u>\$ 371,469</u>	<u>\$ 35,832,237</u>	<u>\$ 43,913,253</u>	<u>\$80,116,959</u>

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level the donor or the New Jersey UPMIFA requires the Foundation to retain as a fund in perpetual duration.

Deficiencies of this nature existed in 114 donor-restricted permanently endowed funds, which together have an original gift value of \$28,249,000, a current value of \$26,677,000, and a deficiency of \$1,572,000 as of June 30, 2019. Of this total deficiency, nine funds accounted for approximately 80%.

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10. Endowments (continued)

These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of these contributions. Continued appropriation for designated programs has been deemed prudent by the Foundation Board.

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies that attempt to provide a predictable stream of funding to programs, while seeking to maintain the purchasing power of the endowment funds. The Foundation's primary investment objectives are to (i) invest its endowment principal to achieve growth of both principal value and income over time sufficient to preserve and/or increase the real (inflation adjusted) purchasing power of the assets and (ii) to provide a stable source of perpetual financial support.

Strategies Employed for Achieving Objectives

The Foundation's investment policy is approved by its investment committee which was established by the Foundation's Board of Trustees. To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

11. Liquidity and Availability

The Foundation regularly monitors the availability of resources required to meet its operating needs and contractual commitments, while also striving to maximize its investment portfolio to meet short term spending needs while also preserving inter-generational equity. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Foundation considers all expenditures related to its ongoing mission-related activities as well as the conduct of services undertaken to support those activities.

The Foundation has various sources of liquidity available, including cash and cash equivalents, investments and pledge receivables. At June 30, 2019, approximately 89% of the Foundation's investment portfolio consists of highly liquid investments, with an additional 5% available for liquidation with 90 days' notice. Of the total invested, approximately 63% is from permanently endowed funds, 23% from quasi-endowed funds, and the residual is from temporarily restricted or unrestricted funds.

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11. Liquidity and Availability

As of June 30, 2019, the Foundation's financial assets were designated as follows:

Cash and cash equivalents	\$ 1,034,892
Operating investments	7,377,037
Unconditional promises to give	958,542
Payout on board designated endowments	848,966
Payout on donor-restricted endowments	<u>1,749,727</u>
	<u>\$ 11,969,164</u>

In addition to financial assets to meet general expenditures over the next 12 months, the Foundation anticipates that sufficient revenue will be generated and collected to cover general expenditures not covered by donor-restricted sources.

The Foundation's governing board has designated a portion of its resources to function as quasi-endowments. These funds are invested for long-term appreciation and for current spending purposes, but remain available and may be spent at the discretion of the board based on needs existing at that time. The total amount of quasi-endowed funds available for expenditure are either "with donor restrictions" for purpose based on the donor intent or "without donor restrictions". Quasi-endowed funds are held primarily for scholarship purposes. The following summarizes the quasi-endowment funds of the Foundation as of June 30, 2019:

Without donor restriction	\$ 2,432,270
With donor restriction	<u>25,130,099</u>
	<u>\$ 27,562,369</u>

12. Major Contributions

For the year ended June 30, 2019 a donation from one donor comprised approximately 37% of total contributions. One pledge balance outstanding from another donor amounted to approximately 67% of total unconditional promises to give at June 30, 2019.

For the year ended June 30, 2018, donations from one donor comprised approximately 19% of total contributions. Pledge balances outstanding from two donors amounted to approximately 70% of total unconditional promises to give at June 30, 2018.

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13. Non-cash Contributions

Total non-cash contributions, excluding services, amounted to approximately \$190,000 and \$103,000 for the years ended June 30, 2019 and 2018. These contributions were in the form of artwork and equipment for the benefit of the University and as a result have been transferred to the University.

14. Related Party Transactions

The Foundation makes payments to the University for scholarships, grants and reimbursement of certain expenditures including staff salaries and fringe benefits. Payments by the Foundation to the University were approximately \$5,928,000 and \$4,752,000 for the years ended June 30, 2019 and 2018. Amounts due to the University included in accounts payable and accrued expenses at June 30, 2019 and 2018 and were approximately \$2,584,000 and \$2,600,000.

15. Risk Concentrations

The following summarizes the Foundation's material risk concentrations:

- **Cash:** The Foundation maintains its cash balances in bank deposit accounts which, at times, may exceed federally insured limits. The Foundation has not experienced any losses in such accounts and as a result believes it is not exposed to any significant related financial risk.
- **Investments:** The Foundation maintains an investment portfolio which consists of fixed income, equity, and alternative strategies asset classes which are managed through independent investment advisors which also serve as custodians. Because of the inherent uncertainty of valuations, the estimated fair values may differ significantly from the values that would have been used had a ready market for such investments existed or had such investments been liquidated, and those differences could be material.

Alternative investments consist of non-traditional, not readily marketable investments, including hedge funds, and private equity investments. The underlying investments of such funds, whether invested in stock or other securities, are generally not currently traded in a public market and typically are subject to restrictions on resale. Values determined by investment managers and general partners of underlying securities that are thinly traded or not traded in an active market may be based on historical cost, appraisals, a review of the investees' financial results, financial condition and prospects, together with comparisons to similar companies for which quoted market prices are available or other estimates that require varying degrees of judgment.

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15. Risk Concentrations (continued)

At June 30, 2019 and 2018, the Foundation had the following investments which were in excess of 10% of total investments:

	<u>2019</u>	<u>2018</u>
U.S. Large Cap Equity Fund	\$ 13,528,000	\$ 12,107,000
Intermediate Bond Fund	<u>12,147,000</u>	<u>11,154,000</u>
	<u>\$ 25,675,000</u>	<u>\$ 23,261,000</u>

- **Unconditional promises to give:** The Foundation periodically reviews its unconditional promises to give and establishes an allowance for uncollectible amounts to manage its credit risk. Management uses historical analysis combined with specific information on individual amounts outstanding to determine a reasonable allowance. Management believes that the credit risk beyond its established allowance is limited.

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